IIBA

Exam Questions CBAP

Cetified business analysis professional (CBAP) appliaction

NEW QUESTION 1
- (Topic 1)
What is the term used to describe the cost of the solution after the solution has been implemented in production by a vendor?

A. Total ownership costing
B. Lifecycle maintenance fees
C. Sustainability fees
D. Total cost of ownership

Answer: D

NEW QUESTION 2
- (Topic 1)
Paul is the business analyst for his organization. He is examining a single solution to determine if the solution he and his team have identified carries enough business value to justify its implementation. What business analysis process is Paul performing in this scenario?

A. Define transition requirements
B. Assess proposed solution
C. Assess organizational readiness
D. Allocate requirements

Answer: B

NEW QUESTION 3
- (Topic 1)
You are the business analyst for your organization and are creating the solution scope definition.
Which of the following should be included in the solution scope definition?

A. Business case
B. Technical dependencies
C. Elicitation techniques
D. Organization readiness assessment

Answer: B

NEW QUESTION 4
- (Topic 1)
What does the T in SWOT analysis mean?

A. Trial
B. Threats
C. Test
D. Time

Answer: B

NEW QUESTION 5
- (Topic 1)
Which stakeholder must approve the business analysis approach to ensure that the business analysis approach is compatible with the other project activities?

A. Project sponsor
B. Project manager
C. Project customer
D. Change control board

Answer: B

NEW QUESTION 6
- (Topic 1)
What technique used during the manage business analysis performance process can help identify the underlying causes of failures or difficulties in accomplishing business analysis work?

A. Problem tracking
B. Pareto charts
C. Trend analysis
D. Root cause analysis

Answer: D

NEW QUESTION 7
- (Topic 1)
You are the business analyst for your organization. Management wants you to prioritize the identified requirements by the requirements that have the highest likelihood of success. Why would management want you to prioritize the requirements with this factor even though some of the requirements may be difficult to implement?

A. They want a fast return on investmen
B. They want to show early success in the implementation to the project stakeholder
C. They don't understand the requirement
D. They want to avoid penalties or fines due to a pending la

Answer: B

NEW QUESTION 8
- (Topic 1)
Management has asked you, a business analyst for your organization, to create the solution scope for an identified problem. In order to complete this task you'll need three elements. All of the following are elements you'll need in order to write the solution scope except for which one?

A. Work breakdown structure
B. Implementation approach
C. Solution scope definition
D. Dependencies

Answer: A

NEW QUESTION 9
- (Topic 1)
You are the business analyst for a smaller project where there are few requirements. Management would still like you to create a method to trace the few requirements for this project. What type of matrix would be best in this instance?

A. Roles and responsibility matrix
B. RACI matrix
C. Coverage matrix
D. Requirements trace matrix

Answer: C

NEW QUESTION 10
- (Topic 1)
You are the business analyst for your organization and are to conduct stakeholder analysis. Which of the following statements best describes the conduct stakeholder analysis task?

A. This task identifies organizations and lines of business that may be affected by a proposed initiative or who share a common business nee
B. This task identifies stakeholders who may be affected by a proposed initiative or who share a common business nee
C. This task identifies the organizations that are likely affected by a problem that a project must solv
D. This task identifies the people who may be affected by a proposed initiative or who share a common business nee

Answer: B

NEW QUESTION 10
- (Topic 1)
Some of the requirements in the solution must be completed because of laws and regulations in your industry. Management would like you, the business analyst, to rank the requirements according to the relevant laws. What type of requirements prioritization is management having you complete?

A. Regulatory ranking
B. Business value ranking
C. Constraint ranking
D. Risk ranking

Answer: A

NEW QUESTION 12
- (Topic 1)
Which one of the following is an example of a non-negotiable demand by a stakeholder during the requirements prioritization session?

A. All requirements are ranked as high
B. Communication
C. All requirements are prioritized by cost-benefits ratio
D. Cost

Answer: A

NEW QUESTION 16
- (Topic 1)
You are the business analyst for a large project for your organization. Your project has 65 stakeholders and this will greatly increase the complexity of the communication in this project. To demonstrate how complex this project and its communication will be, you show the management the number of communication channels in this project. How many channels exist in this project based on the number of stakeholders?

A. 2080
B. 4160
C. 4225
D. 65

Answer: A

NEW QUESTION 20
- (Topic 1)
You are the business analyst for the TGH Organization and are determining if you should buy or build a solution for your company. You have determined that you can create the in-house solution for $78,000 with a monthly support cost of $8,765. A vendor can create the solution for $61,000 with a monthly support costs of $7,990. How long will it take your company to break even if you choose the internal solution versus the vendor's solution?

A. 36 months
B. 12 months
C. 6 months
D. 22 months

Answer: D

NEW QUESTION 21
- (Topic 1)
You are the business analyst for your organization. You are currently working with Steve on the organize requirements process. You and Steve have elected to use the user stories approach for this process. What is the user stories approach for requirements organization?

A. Stakeholders' experiences equate to the stakeholder requirement
B. Stakeholders are interviewed and their experiences are recorded to help identify the requir ement
C. Stakeholders' objectives are described to identify the requirements that the solution will need to suppor
D. Stakeholders are interviewed and their stories are recorded as part of the requirement

Answer: C

NEW QUESTION 24
- (Topic 1)
You are the business analyst for your organization. Management has asked that you create a model of the requirements so the stakeholders can better understand the requirements and the project as a whole. Which of the following statements best describes a model?

A. Models are slices of the project solutio
B. Models simplify the requirements for common stakeholder
C. Models are statistics for the return on investment, time saved, and other mathematic
D. Models abstract and simplify realit

Answer: D

NEW QUESTION 29
- (Topic 1)
When is stakeholder analysis performed?

A. As soon as the project charter is create
B. As soon as the project sponsor is name
C. As soon as a business need is identifie
D. As soon as a business solution is identifie

Answer: C

NEW QUESTION 33
- (Topic 1)
You are hosting a collection of stakeholders from across the organization to identify the ideas and attitudes about your company's help desk. You want the stakeholders to honestly share their opinions about the help desk service so you can identify problems, solutions, and take actions to improve the service. What type of requirements elicitation activity is this?

A. Stakeholder analysis
B. Focus groups
C. Workshop
D. Root cause analysis

Answer: B

NEW QUESTION 35
- (Topic 1)
You are the business analyst for your organization and are beginning the requirements analysis processes. Which one of the following statements best describes the requirements analysis processes?

A. It ensures that analysis and implementation efforts focus on the most critical requirements .
B. It covers the definition of stakeholder requirements, which describe what a solution must be capable of doin
C. It defines all of the work, and only the required work, to complete the project objective
D. It is conformity to requirements and a fitness for us

Answer: B

NEW QUESTION 40

- (Topic 1)
What two factors must the business analyst consider when conducting stakeholder analysis?

A. Politics and influence
B. Influence and attitude
C. Attitude and position
D. Position and politics

Answer: B

NEW QUESTION 43
- (Topic 1)
Gary is the business analyst for his organization and he is preparing a presentation about the requirements for a large software development project. Before Gary makes the presentation what should he do as part of his preparation for the presentation? A. Determine an appropriate format for the presentation.

A. Confirm that he has the authority to host the presentatio
B. Confirm that the stakeholders have signed off on the requirement
C. Hire a scribe to keep the minutes of the meetin

Answer: A

NEW QUESTION 48
- (Topic 1)
You are the business analyst for the YGT Organization. You have just completed a capabilities gap assessment and have determined that your organization does not have the necessary resources and technology to seize a business opportunity. What is the most likely course of action for the organization?

A. Hire additional resource
B. Launch a new projec
C. Hire contractors to complete the project wor
D. Move onto the next opportunit

Answer: B

NEW QUESTION 51
- (Topic 1)
You need to identify assumptions as part of the assessment of capability gaps. Which of the following is an example of an assumption?

A. The project manager believes that her project team members can program in COBO
B. All vendors must have security clearanc
C. The software must be compatible with the current operating syste
D. The risk in the project must be quantifie

Answer: A

NEW QUESTION 52
- (Topic 1)
You are the business analyst for your organization and working with Tim to identify theassumptions within the business solution. Which one of the following is an assumption?

A. The vendor believes the hardware should arrive by December 1
B. The software must be compatible with Windows Vista
C. The software must cost less than $99 per license
D. The hardware must costs less than $450 per uni

Answer: A

NEW QUESTION 54
- (Topic 1)
Which conduct stakeholder analysis technique identifies stakeholder roles that may serve as a useful starting point for identifying actors and roles?

A. Scope modeling
B. Requirements workshops
C. Scenario and uses cases and user stories
D. Interviews

Answer: C

NEW QUESTION 59
- (Topic 1)
Rachel is writing the business case for her organization. As she's completing this process Rachel is concerned that she's including all the correct information for management. Which one of the following should Rachel not include in her business case?

A. Time to break even
B. Opportunities to prioritize requirements
C. Follow-on opportunities
D. Qualitative and quantitative benefits

Answer: B

NEW QUESTION 60
- (Topic 2)
Management would like you to front-load the requirements with the most risk requirements. Why would management prefer the risky requirements first in the prioritization?

A. So if the risk comes true the project will fail will little investment in the wor
B. So if the risk comes true then the project manager can mitigate the risk even
C. So if the risk comes true they'll receive the reward as soon as possibl
D. So if the risk comes true then there's ample time to correct the proble

Answer: A

NEW QUESTION 61
- (Topic 2)
You are the business analyst for your organization and are leading a presentation about anidentified problem. This presentation will help the stakeholders to understand the problem and it will help you when you begin to elicit requirements from the stakeholders. Which type of learner learns best through the presentation of models?

A. Visual learners
B. Auditory learners
C. Kinesthetic learners
D. Communication model learners

Answer: A

NEW QUESTION 64
- (Topic 2)
Mark is the business analyst for his organization. He is working with the solution development team and he believes that the team does not want to implement a certain portion of the requirements. The team is expressing the difficulty of the requirements and how it will be extremely challenging to complete. When Mark asks about a similar project that the team completed, they insist that this is a different type of requirements though Mark believes that it is not. What is the solution development team appearing to do to the requirements?

A. Change the prioritization of the requirements based on the past projec
B. Change the prioritization of the requirements based on overstated complexity of the project wor
C. Get the requirements removed from the project scop
D. Have the business analyst report the difficulty of the project work to the project custome

Answer: B

NEW QUESTION 69
- (Topic 2)
Mary is the business analyst for your organization. She asks you what the purpose of the assess capability gaps task is. Which of the following is the best response to give Mary?

A. It identifies new capabilities required by the organization to meet the business nee
B. It identifies the causal factors that are contributing to an effect the solution will solv
C. It describes the ends that the organization wants to improv
D. It identifies the skill gaps in the existing resource

Answer: A

NEW QUESTION 72
- (Topic 2)
You have completed the requirements documentation and the stakeholders have signed off on the requirements. Now the requirements are advancing into a project as your organization has chartered a project based on the identified requirements. What stakeholder is now responsible for assessing the solution scope to determine the project scope?

A. Project sponsor
B. Project manager
C. Business analyst
D. Key stakeholders

Answer: B

NEW QUESTION 75
- (Topic 2)
There are just three inputs to the assess proposed solution process. Which of the following is NOT one of the inputs for the assess proposed solution process?

A. Requirements
B. Decision analysis
C. Assumptions and constraints
D. Solution options

Answer: B

NEW QUESTION 78
- (Topic 2)
You are the business analyst for THY Organization and you have gathered the requirements. You have presented the requirements to the stakeholders and they have approved your requirements. You are now working with Francie on recording the dependencies and relationships for each of the requirements. Why would you want to record the dependencies and relationships for the requirements?

A. To help determine the sequence in which requirements are to be addresse
B. To help determine which requirements carry the most ris
C. To help determine the total cost for the solution to be implemente
D. To help determine the total time for the solution to be implemente

Answer: A

NEW QUESTION 82
- (Topic 2)
You are creating a model that shows how data moves through a system. Each function that modifies the data in any manner is identified, decomposed to smaller levels, and the system is completely described from start to storage. What type of a modeling technique are you using in this scenario?

A. Functional decomposition
B. Data flow diagramming
C. Organization modeling
D. Work decomposition

Answer: B

NEW QUESTION 84
- (Topic 2)
Which conduct stakeholder analysis technique is useful for identifying shared characteristics of a stakeholder group?

A. Surveys
B. Scope modeling
C. Brainstorming
D. Interviews

Answer: A

NEW QUESTION 89
- (Topic 2)
All of the following are techniques that can be used to specify or model requirements except for which one?

A. Organization modeling
B. Data modeling
C. Work breakdown structure creation
D. State diagrams

Answer: C

NEW QUESTION 90
- (Topic 2)
You are currently working on creating the activity list for an initiative in your organization. What characteristic must be assigned to each task in your task list?

A. Procurement needs
B. Roles and responsibilities
C. Unique number
D. Risk level

Answer: C

NEW QUESTION 95
- (Topic 2)
You are the business analyst for your organization and are about to conduct requirements elicitation for a process to streamline the customer fulfillment system your organization uses. You need to understand how the people, processes, and technology within the customer fulfillment system operates before you begin the elicitation process. What type of analytical thinking are you participating in this scenario?

A. Problem solving
B. Creative thinking
C. Brainstorming
D. System thinking

Answer: D

NEW QUESTION 99
- (Topic 2)
You are the business analyst for your organization and are working with Sally, a project manager, for your organization. You and Sally are determining the cost of the labor, materials, equipment, and facilities in order to achieve the different solutions that have been proposed for an identified problem. What is this process called?

A. Cost budgeting
B. Expert judgment
C. Rough order of magnitude cost estimating
D. Scoping the project costs

Answer: C

NEW QUESTION 102
- (Topic 2)
You are the business analyst for the NHQ Organization. Management has asked that you examine the workflow and internal processes for order fulfillment. Specifically they'd like you to complete an in-depth analysis and documentation of the business problems and opportunities that may be exist for the organization. What business analysis knowledge area does this activity map to?

A. Requirements elicitation
B. Solution assessment and validation
C. Enterprise analysis
D. Requirements management and communication

Answer: C

NEW QUESTION 106
- (Topic 2)
You are the business analyst for your organization and are preparing for the conduct elicitation activities. You'll have six inputs as you prepare for this activity. Which one of the following is not a valid input for the requirements elicitation activity?

A. Requirements management plan
B. Documented elicitation results
C. Solution scope
D. Business need

Answer: B

NEW QUESTION 109
- (Topic 2)
You are the business analyst for your organization and are working on prioritizing requirements.
What plan should guide you through this process?

A. Risk management plan
B. Project management plan
C. Requirements management plan
D. Scope management plan

Answer: C

NEW QUESTION 111
- (Topic 2)
You are the business analyst for your organization and you are preparing to elicit the requirements for a new business opportunity. Which one of the following statements best describes the prepare for elicitation process?

A. You need authority granted to you from the sponsor to utilize resources for the elicit requirements proces
B. You need to determine which elicitation techniques are needed for the requirements gathering techniqu
C. You need to ensure all needed resources are organized and scheduled for conducting the elicitation activitie
D. You need to receive permission from functional management to interview and elicit requirements for the stakeholder

Answer: C

NEW QUESTION 113
- (Topic 2)
You are the business analyst for a solution that has 435 stakeholders. How many communication channels exist in this project?

A. 188,790
B. 189,225
C. 94,395
D. 435

Answer: C

NEW QUESTION 115
- (Topic 2)
Which one of the following statements best describes requirements prioritization?

A. It determines how requirements will be prioritized based on the most important stakeholders to the least important stakeholder
B. It is only used with the change-driven approach to business analysi
C. It is only used with the plan-driven approach to business analysi
D. It determines how requirements will be prioritized and how those priorities will be used to define the solution scop

Answer: D

NEW QUESTION 119
- (Topic 2)
You are the business analyst for a large, complex solution and you are working with the stakeholders to determine the prioritization of the requirements. You would like to use the decision analysis to determine the best decision for the requirements outcome. You must know four things as part of decision analysis. Which one of the following will not help you with this approach to the requirements prioritization process?

A. The values, goals, and objectives that are relevant to the requirements
B. The consequences of each possible decision
C. The nature of the decision that must be made
D. The future value of the requirements

Answer: D

NEW QUESTION 124
- (Topic 2)
There are four inputs to the plan business analysis activities. Which one of the following is not an input to the plan business analysis activities process?

A. List of identified risks
B. Organizational process assets
C. Business analysis approach
D. Stakeholder list, roles, and responsibilities

Answer: A

NEW QUESTION 125
- (Topic 2)
Paul is the business analyst for his organization. He is examining a single solution to determine if the solution he and his team have identified carries enough business value to justify its implementation. What business analysis process is Paul performing in this scenario?

A. Assess organizational readiness
B. Define transition requirements
C. Allocate requirements
D. Assess proposed solution

Answer: D

NEW QUESTION 130
- (Topic 2)
You are the business analyst for a large project that will create new software for the entire organization. This new software will affect all of the administrative assistants in the organization schedule meetings, reserve facilities, and share calendars. There are approximately 2,400 administrative assistants in your organization and not all of these people can attend requirements gathering workshops. What approach can you use to manage and gather requirements from these 2,400 administrative assistants?

A. You can meet with a small group of administrative assistants and assume their requirements are reflective of the remaining group of administrative assistant
B. You will need to meet with all of the administrative assistants as part requirements elicitati o
C. You can meet with a small group of administrative assistants that will serve as representatives for the remaining administrative assistant
D. You can meet with the administrative assistants' manager

Answer: C

NEW QUESTION 134
- (Topic 2)
You are the business analyst for your organization and are working on a solution that will connect several databases to a web application. You are concerned that the databases may not be operable with the software solution a programmer is recommending. What requirements elicitation technique can help you determine the interoperability of the software, the databases, and the web application?

A. Benchmarking
B. Interviews
C. Interface analysis
D. Usage considerations

Answer: C

NEW QUESTION 137
- (Topic 2)
Holly is the business analyst for her organization. Management has asked Holly to create a document that will define solution alternatives and how each identified solution may provide an expected business benefit to meet the identified business need. Management has asked Holly to provide data and statistics in this document to support her claims and findings. What type of document is management asking Holly to create?

A. Feasibility study
B. Vision statement
C. Project scope statement
D. Current state assessment

Answer: A

NEW QUESTION 142
- (Topic 2)
What type of requirements elicitation technique is the Delphi Technique?

A. Survey
B. Workshop
C. Round table
D. Prototyping

Answer: A

NEW QUESTION 146
- (Topic 2)
You organization needs to adapt to the change economy, new technologies, and an increase in competition in order to survive. They've asked you to complete a business analysis approach that will help them change their organizational policies in order to achieve their goals and objectives.
What business analysis technique has this organization asked you to complete?

A. Focus groups
B. Business rules analysis
C. Brainstorming
D. Root cause analysis

Answer: B

NEW QUESTION 149
- (Topic 2)
You are the business analyst for your organization. You are working with several IT professionals to determine all of the connected systems in your organization. You are creating a mapping of the servers, workstations, printers, and other connected devices and their purposes for an analysis of how information is input, processed, stored, and output from each system. What business analysis process are you completing?

A. Networking topology mapping
B. Data dictionary and glossary creation
C. Data flow diagram
D. Prototype

Answer: C

NEW QUESTION 152
- (Topic 2)
Your organization is using a plan-driven approach to business analysis. What must you do with all of the communication documents created as part of this high-priority project that you areserving as the business analyst for?

A. All formal communication must be destroyed once the project is complete
B. All communications must be documented and passed onto the solution's project manager for analysis and to serve as supporting detai
C. The communications management plan will dictate what will happen to the business analysis communication
D. All communications must be archived and will become part of the organizational process as set

Answer: D

NEW QUESTION 157
- (Topic 2)
You are creating a model that shows how data moves through a system. Each function that modifies the data in any manner is identified, decomposed to smaller levels, and the system is completely described from start to storage. What type of a modeling technique are you using in this scenario?

A. Functional decomposition
B. Data flow diagramming
C. Work decomposition
D. Organization modeling

Answer: B

NEW QUESTION 158
- (Topic 2)
A business analyst is helping management determine which solution they should choose. As it happens that the organization can only choose one of the two solutions due to time and resource restrictions. Solution A worths $456,000 to the organization while solution B worths $565,000 to the organization. While solution A costs less, it is less risky and takes less time to complete so management elects to seize Solution A. What is the opportunity cost?

A. $565,000
B. There is not enough information to know how much the solution will cost the organizatio
C. $109,000
D. $456,000

Answer: A

NEW QUESTION 159
- (Topic 2)
What element of the conduct elicitation activity is tracked to provide a basis for future planning?

A. Time actually spent eliciting the requirements
B. Number of stakeholders that did not participate in the requirements elicitation
C. Cost of actually eliciting the requirements
D. Changes that entered the scope throughout the requirements elicitation activities

Answer: A

NEW QUESTION 164
- (Topic 3)
Which of the following chart shows the correlation between project team members and the work they've been assigned to complete?

A. Pie chart
B. Responsibility Assignment Matrix (RAM) chart
C. Gantt chart
D. RACI chart

Answer: B

NEW QUESTION 166
- (Topic 3)
Which one of the following diagrams visualize the result of the root cause analysis study?

A. Activity diagrams
B. State diagrams
C. Tornado diagrams
D. Cause-and effect diagrams

Answer: D

NEW QUESTION 167
- (Topic 3)
As a milestone is reached, the project is funded for enough capital to reach the next milestone.
This approach is called _____.

A. Step funding
B. Phase funding
C. Stakeholders funding
D. Milestone funding

Answer: A

NEW QUESTION 168
- (Topic 3)
Which of the following processes includes tasks and roles, risk categories, schedules for risk management activities, definitions of probability and impact, and the stakeholders' tolerances?

A. Risk management plan
B. Risk register
C. Risk analysis
D. Risk response plan

Answer: A

NEW QUESTION 170
- (Topic 3)
Which of the following establishes organizational checks and balances with a proper segregation of front, back, and middle office functions for effective risk management?

A. Risk response plan
B. Risk analysis
C. Risk management plan
D. Risk governance

Answer: D

NEW QUESTION 171
- (Topic 3)
Which of the following is the process of developing a document that formally authorizes a project or a phase? A. Define Scope

A. Develop Schedule
B. Develop Project Charter
C. Create Work Breakdown Structure

Answer: C

NEW QUESTION 176

- (Topic 3)
Which of the following involves defining the various threats, determining the extent of vulnerabilities, and devising countermeasures against a possible attack?

A. Qualitative risk analysis
B. Risk analysis
C. Risk assessment
D. Quantitative risk analysis

Answer: A

NEW QUESTION 177
- (Topic 3)
Which of the following is the process of analyzing the areas of a project that are most affected by risk?

A. Risk Identification
B. Risk Urgency Assessment
C. Risk Categorization
D. Risk Analysis

Answer: C

NEW QUESTION 180
- (Topic 3)
Which of the following process models needs to complete each set of tasks in one phase before moving into the next phase in a project development life cycle?

A. Procedural model
B. Evolutionary model
C. Spiral model
D. Waterfall model

Answer: D

NEW QUESTION 181
- (Topic 3)
Which of the following compares two or more systems, states, services, products, or things to
determine the best viable choice?

A. Benchmarking
B. Risk Identification
C. Risk analysis
D. Cost-benefit analysis

Answer: A

NEW QUESTION 183
- (Topic 3)
Which of the following tasks cannot start until other tasks are completed?

A. Analysis task
B. Dependent task
C. Predecessor task
D. Independent task

Answer: B

NEW QUESTION 187
- (Topic 3)
Which of the following roles approves the project scope statement, phase gate reviews, solution validations, scope changes, and project success criteria?

A. Project manager
B. Subject matter expert
C. Solution owner
D. Stakeholder

Answer: C

NEW QUESTION 189
- (Topic 3)
Which of the following component of the communication model is responsible for transferring the message between two or more entities?

A. Sender
B. Medium
C. Decoder
D. Receiver

Answer: B

NEW QUESTION 193
- (Topic 3)
Which of the following processes is must at the end of each project phase to determine the completeness of the project work and to gain the customer's acceptance to move the project forward?

A. Scope verification
B. Inspection of key results
C. Quality control
D. Phase gate review

Answer: A

NEW QUESTION 198
- (Topic 3)
Which of the following processes is used by organizations to set the risk tolerance, identify the potential risks, and prioritize the tolerance for risk?

A. Risk communication
B. Risk identification
C. Risk analysis
D. Risk management

Answer: D

NEW QUESTION 201
- (Topic 3)
Which of the following represents the duration of activities against a calendar?

A. Scatter chart
B. Gantt chart
C. Pie chart
D. Pareto chart

Answer: B

NEW QUESTION 203
- (Topic 3)
Which of the following reports is generated whenever the project is slipping off the project schedule and includes an explanation of the problem?

A. Status report
B. Schedule variance report
C. Delay report
D. Cost variance report

Answer: B

NEW QUESTION 204
- (Topic 3)
Which of the following is an estimate based on past projects to predict the current cost and/or duration of the current project? A. Current estimate

A. Past project cost
B. Past estimate
C. Top-down estimate

Answer: D

NEW QUESTION 207
- (Topic 3)
Which of the following participants have to keep the minutes and details of the conversation during Interviews?

A. Stakeholder
B. Scribe
C. Business Analyst
D. End user

Answer: B

NEW QUESTION 209
- (Topic 3)
What portion of the communications model could be defined as the translator?

A. Receiver
B. Medium
C. Translator
D. Sender

Answer: B

NEW QUESTION 210
- (Topic 3)
Which of the following roles helps assess the data requirements of a project, identifies data assets, and helps the project team complete data modeling requirements?

A. Database analyst
B. End user
C. Subject matter expert
D. Information architect

Answer: D

NEW QUESTION 213
- (Topic 3)
Which of the following defines the deliverable the customer is expecting?

A. Project charter
B. Procurement management plan
C. Product scope statement
D. Project network diagram

Answer: C

NEW QUESTION 214
- (Topic 3)
Which of the following is described in the statement below?
"It shows the history and pattern of variation. It is a line graph that shows data points plotted in the order in which they occur. They show trends in a process over time, variation over time, or declines or improvements in a process over time. Trend analysis is performed using them."

A. Cause and effect diagram
B. Histogram
C. Run chart
D. Pareto chart

Answer: C

NEW QUESTION 219
- (Topic 3)
Which of the following techniques involves attempting to make and numerically determine the probability of various adverse events and measuring the likely extent of the losses?

A. Risk analysis
B. Qualitative risk analysis
C. Risk assessment
D. Quantitative risk analysis

Answer: D

NEW QUESTION 221
- (Topic 3)
Which of the following qualitative techniques involves a disciplined analysis of the event sequences that could transform a potential hazard into an accident?

A. Failure mode and effects criticality analysis
B. HAZOP technique
C. Failure mode and effects analysis
D. Preliminary Risk Analysis

Answer: D

NEW QUESTION 225
- (Topic 3)
Which of the following is the process of identifying and assessing factors that may jeopardize the success of a project or the achievement of a goal?

A. Risk analysis
B. Risk identification
C. Risk retention
D. Risk communication

Answer: A

NEW QUESTION 227
- (Topic 3)
You have identified several stakeholders that you believe are kinesthetic learners. Which statement best describes the kinesthetic learning approach?

A. The learners learn best by reading and ponderin
B. The learners learn best be experiencing the topi

C. The learners learn best by seeing the topic in a model or through storyboard
D. The learners are not interested in the topic unless they can immediately apply it to their lives or job

Answer: B

NEW QUESTION 231
- (Topic 3)
Which of the following techniques involves determining and documenting the variance between business requirements and current capabilities?

A. Risk analysis
B. Schedule analysis
C. GAP analysis
D. Cost benefit analysis

Answer: C

NEW QUESTION 232
- (Topic 3)
Which of the following is a graphical representation of roles and responsibilities of different project team members?

A. RACI chart
B. Pareto chart
C. Resource histogram chart
D. Organization chart

Answer: A

NEW QUESTION 233
- (Topic 3)
Which of the following stages of a project defines the number of risks and opportunities, including intense planning and anticipation of risk events?

A. Planning
B. Executing
C. Initiation
D. Closing

Answer: C

NEW QUESTION 234
- (Topic 3)
There are 50 stakeholders in the current project. How many communication channels exist in this project?

A. 1200
B. 1225
C. 1500
D. 500

Answer: B

NEW QUESTION 235
- (Topic 3)
In risk analysis, which of the following can be identified as a consequence of a disaster?

A. Loss of operating capability
B. Loss of goodwill
C. Loss of competitive edge
D. Loss of stockholder confidence

Answer: A

NEW QUESTION 236
- (Topic 3)
All of the following stakeholders participate in the prioritization of requirements except for which one?

A. Project manager
B. Implementation subject matter expert
C. Domain subject matter expert
D. Project team

Answer: D

NEW QUESTION 239
- (Topic 3)
Which of the following is mandatory in most software development projects?

A. Communication Management plan
B. Disaster recovery plan
C. Test plan
D. Procurement plan

Answer: C

NEW QUESTION 240
- (Topic 3)
Which of the following is a conversation between one or more speakers centering on one specific topic?

A. Feedback loop
B. Presentation
C. Survey
D. Formal requirements review

Answer: A

NEW QUESTION 241
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