The-Open-Group

Exam Questions OG0-093

OG0-093 TOGAF 9 Combined Part 1 and Part 2

NEW QUESTION 1
- (Exam Topic 1)
Which section of the TOGAF template for Architecture Principles should describe situations where one principle would be given precedence over another?

A. Implications
B. Name
C. Rationale
D. Statement
E. Trade-oils

Answer: C

NEW QUESTION 2
- (Exam Topic 1)
Which one of the following best describes an Architecture Compliance Review?

A. A review of an architecture project against established criteria and business objectives
B. A review of the readiness and ability of an organization to accept change
C. A review of the organization's ability to share information and services
D. A review of the baseline and target architectures to identify gaps
E. A review of the plans for enterprise transformation

Answer: A

NEW QUESTION 3
- (Exam Topic 1)
Which one of the following statements about viewpoints is correct?

A. A viewpoint is always specific to an architecture
B. A viewpoint is used to create views in Phases E and F
C. A viewpoint is used as a template to create a view
D. A viewpoint is what a stakeholder sees

Answer: C

NEW QUESTION 4
- (Exam Topic 1)
Which of the following describes an objective of Phase F: Migration Planning Phase?

A. Develop a Target Technology Architecture
B. Consolidate the Gap Analysis results from Phases B through D
C. Generate and gain consensus on an initial Architecture Roadmap
D. Coordinate the Implementation and Migration Plan with other frameworks
E. Operate the governance framework and manage an architecture contract

Answer: D

NEW QUESTION 5
- (Exam Topic 1)
Which of the following types of architecture defines technology standards for building blocks and provides direction for products and services?

A. Common Systems Architecture
B. Foundation Architecture
C. Industry Architecture
D. Organization-Specific Architecture
E. Transition Architecture

Answer: B

NEW QUESTION 6
- (Exam Topic 1)
Which one of the following statements best describes why the ADM should be adapted?

A. To align it closer to the business
B. To make the use more realistic
C. To move through the cycle faster
D. To suit the specific needs of the enterprise

Answer: D

NEW QUESTION 7
- (Exam Topic 1)
Which of the following best describes the purpose of the Business Transformation Readiness Assessment technique?

A. To determine if the organization is ready to undergo change

B. To determine if the stakeholders support the implementation plan
C. To ensure that there are adequate trained engineers to develop the solution
D. To ensure that there is sufficient funding to execute the transformation
E. To plan the migration steps needed to achieve the transformation

Answer: A

NEW QUESTION 8
- (Exam Topic 1)
In which Phase of the TOGAF ADM are the Architecture Roadmap and the Implementation and Migration Plan integrated with other change activity in the enterprise?

A. PhaseA
B. PhaseD
C. PhaseE
D. PhaseF
E. PhaseG

Answer: D

NEW QUESTION 9
- (Exam Topic 1)
In which part of the ADM cycle are building blocks evolved using a common platform of steps?

A. Preliminary Phase rid Phase A
B. Phases B, C and D
C. Phases E and F
D. Phases Grid H

Answer: B

NEW QUESTION 10
- (Exam Topic 1)
Which component within the Architecture Repository holds best practice or template materials that can be used to construct architectures?

A. Architecture Capability
B. Architecture Landscape
C. Architecture Metamodel
D. Governance Log
E. Reference Library

Answer: E

NEW QUESTION 10
- (Exam Topic 1)
Which ADM phase provides architectural oversight of the implementation?

A. Preliminary Phase
B. Phase A
C. Phase E
D. Phase G
E. Phase H

Answer: D

NEW QUESTION 13
- (Exam Topic 1)
Complete the sentence. The TOGAF Architecture Governance Framework includes .

A. a list of responsibilities for running an Architecture Board
B. a model for governance including process, content and context
C. guidance for establishing an Architecture Capability using the ADM
D. the Architecture Compliance review process and checklists

Answer: B

NEW QUESTION 15
- (Exam Topic 1)
TOGAF uses a version numbering convention to illustrate the evolution of the Baseline and Target
Architecture Definitions. Which version number in this convention indicates a formally reviewed, detailed architecture?

A. Version 0.1
B. Version 0.5
C. Version 0.9
D. Version 1.0
E. Version 1.5

Answer: D

NEW QUESTION 17
- (Exam Topic 1)
According to TOGAF, which of the following terms is defined as the key interests that are crucially important to stakeholders?

A. Concerns
B. Principles
C. Requirements
D. Views
E. Viewpoints

Answer: A

NEW QUESTION 20
- (Exam Topic 1)
Complete the sentence. According to TOGAF, all the following are responsibilities of an Architecture Board, except _____ .

A. Allocating resources for architecture projects
B. Decision making for changes in the architecture
C. Enforcing Architecture Compliance
D. Improving the maturity of the organization's architecture discipline
E. Production of governance materials

Answer: A

NEW QUESTION 24
- (Exam Topic 1)
Which of the following does the TOGAF document describe as the risk categorization prior to determining and implementing mitigating actions?

A. The critical level of risk
B. The initial level of risk
C. The intermediate level of risk
D. The mitigated level of risk
E. The residual level of risk

Answer: B

NEW QUESTION 25
- (Exam Topic 1)
In which of the following ADM Phases do building blocks become implementation-specific?

A. Phase A
B. Phase B
C. Phase C
D. Phase D
E. Phase E

Answer: E

NEW QUESTION 26
- (Exam Topic 1)
According to TOGAF, which of the following activities is described as part of the approach in the Preliminary Phase of the ADM?

A. Creating the Architecture Vision deliverable
B. Defining a set of Architecture Principles
C. Developing an Architecture Contract
D. Extending the business scenario with business modeling
E. Preparing a consolidated Gap Analysis

Answer: B

NEW QUESTION 28
- (Exam Topic 1)
Which of the following describes a purpose of an Architecture Compliance review?

A. Identifying relationships between management frameworks
B. Identifying stakeholders and their concerns
C. Identifying the business transformation risks for an architecture project
D. Identifying criteria for procurement activities
E. Identifying work packages for inclusion in the Architecture Roadmap

Answer: D

NEW QUESTION 33

- (Exam Topic 1)
Which of the following does the TOGAF standard describe as an Architecture Pattern?

A. An implementation specific solution building block
B. A work product describing an aspect of an architecture
C. A detailed description of the interfaces between building blocks
D. A package of functionality defined to meet the business needs of the organization.
E. A way to identify combinations of building blocks that have been proven to deliver solutions

Answer: E

NEW QUESTION 37
- (Exam Topic 1)
Which of the following best describes the purpose of the Business Scenarios technique?

A. To guide decision making throughput the enterprise
B. To catch errors in a project architecture early
C. To identify and understand requirements
D. To identify risk when implementing an architecture project
E. To highlight shortfalls between the baseline and target architectures

Answer: C

NEW QUESTION 41
- (Exam Topic 1)
Which of the following does the TOGAF document define as architectural work product that describes an aspect of the architecture?

A. Application Platform Interface
B. Artifact
C. Building Block
D. Deliverable
E. Framework

Answer: B

NEW QUESTION 42
- (Exam Topic 1)
What technique does TOGAF recommend for evaluating the status of an organization to undergo change?

A. Business Transformation Readiness Assessment
B. Business Value Assessment Technique
C. Capability-Based Planning
D. Communications and Stakeholder Management
E. Gap Analysis

Answer: A

NEW QUESTION 47
- (Exam Topic 1)
Complete the sentence. A set of architecture principles that cover every situation perceived throughout the enterprise meet the recommended criteria of _____.

A. completeness
B. robustness
C. stability
D. consistency
E. understandability

Answer: A

NEW QUESTION 49
- (Exam Topic 1)
Complete the sentence. The Architecture Landscape is divided into three levels, Strategic, Segment and _____.

A. Baseline
B. Capability
C. Solution
D. Target
E. Transition

Answer: B

NEW QUESTION 51
- (Exam Topic 1)
Which one of the following is an objective of Phase A, Architecture Vision?

A. Defining architecture principles
B. Defining relationships between management frameworks

C. Defining the enterprise
D. Evaluating the enterprise architecture maturity
E. Identifying stakeholders and their concerns

Answer: E

NEW QUESTION 55
- (Exam Topic 1)
Which of the following best describes the class of information known as the Reference Library within the Architecture Repository?

A. A description of the organization specific architecture framework and method
B. A record of the governance activity across the enterprise
C. Guidelines and templates used to create new architectures
D. Processes to support governance of the Architecture Repository
E. Specifications to which architectures must conform

Answer: C

NEW QUESTION 58
- (Exam Topic 1)
Which of the following describes a purpose of an Architecture Compliance review?

A. Identifying business transformation risks for an architecture project
B. Identifying where standards may require modification
C. Identifying relationships between management frameworks
D. Identifying stakeholders and their concerns

Answer: B

Explanation:
 Reference
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap24.html

NEW QUESTION 59
- (Exam Topic 1)
Which of the following does the TOGAF ADM recommend for use in developing the Architecture Vision?

A. Architecture Principles
B. Business Scenarios
C. Interoperability Analysis
D. Migration Planning Techniques
E. Risk Management Techniques

Answer: B

NEW QUESTION 63
- (Exam Topic 1)
Complete the sentence. The Standards Information Base is a repository area that _____.

A. defines the parameters, structures, and processes to support governance of the Architecture Repository
B. describes the organization specific architecture framework and method
C. lists the set of specifications to which architectures must conform
D. provides a record of the governance activity across the enterprise
E. provides guidelines, templates, and patterns used to create new architectures

Answer: C

NEW QUESTION 66
- (Exam Topic 1)
Which section of the TOGAF template for Architecture Principles highlights the requirements for carrying out the principle?

A. Implications
B. Name
C. Rationale
D. Statement

Answer: A

NEW QUESTION 68
- (Exam Topic 1)
In which part of the ADM cycle do the earliest building block definitions start as abstract entities?

A. Phase A
B. Preliminary Phase
C. Phases B, C, and D
D. Phases G and H
E. Phases E and F

Answer: A

Explanation:
 Reference
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html

NEW QUESTION 70
- (Exam Topic 1)
Complete the sentence. The TOGAF standard covers the development of four architecture domains. Application, Data, _____.

A. Business and Technology
B. Information and Knowledge
C. Baseline and Transition
D. Vision and Requirements
E. Capability and Segment

Answer: A

Explanation:
Reference https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

NEW QUESTION 75
- (Exam Topic 1)
Which of the following does TOGAF provide as a set of reference materials for establishing an architecture function within an organization?

A. Architecture Content Framework
B. Technical Reference Model
C. Integrated Information Infrastructure Reference Model
D. Architecture Development Method
E. Architecture Capability Framework

Answer: E

NEW QUESTION 77
- (Exam Topic 1)
What part of the TOGAF standard discusses the processes, skills and roles to operate an architecture function within an enterprise?

A. Architecture Development Method
B. Architecture Capability Framework
C. Enterprise Continuum & Tools
D. Architecture Content Framework
E. TOGAF Reference Models

Answer: B

Explanation:
Reference https://pubs.opengroup.org/architecture/togaf91-doc/arch/

NEW QUESTION 81
- (Exam Topic 1)
Which of the following best describes the TOGAF Technical Reference Model?

A. It is a detailed data model that can be tailored to specific industries
B. It is an example of a Common Systems Architecture
C. It is a fundamental architecture upon which more specific architectures can be based
D. It is a model of application components and application services software, including brokering applications

Answer: C

NEW QUESTION 82
- (Exam Topic 1)
Which section of the TOGAF template for defining principles should highlight the requirements for carrying out the principle?

A. Implications
B. Name
C. Rationale
D. Statement

Answer: A

NEW QUESTION 83
- (Exam Topic 1)
Which of the following best describes the concept of Boundaryless Information Flow?

A. Enabling the vision of an integrated information infrastructure
B. Getting information to the right people at the right time in a secure, reliable and timely manner

C. Enabling effective global communications between countries
D. Enabling the flow of information to all stakeholders
E. Providing a visual representation of information provider, consumer and brokering applications

Answer: B

NEW QUESTION 87
- (Exam Topic 1)
Which of the following best describes the purpose of a business scenario?

A. To define and plan an enterprise architecture transformation based on Capability-Based Planning
B. To develop a set of general rules and guidelines for the architecture being developed
C. To develop a set of security guidelines for the architecture being developed
D. To help identify and understand the business requirements that an architecture must address
E. To identify and mitigate the risks when implementing an architecture project

Answer: D

NEW QUESTION 92
- (Exam Topic 1)
According to TOGAF, which of the following is a characteristic of a Foundation Architecture?

A. It contains only solution building blocks
B. It contains business functions and processes specific to a particular industry sector
C. It contains building blocks and their corresponding standards
D. It includes a model of application components and application services software, including brokering applications
E. It includes models for common high-level business functions, such as supply chain management

Answer: C

NEW QUESTION 96
- (Exam Topic 1)
According to TOGAF, which of the following best describes the purpose of a Compliance Assessment?

A. To ensure that architecture information is communicated to the right stakeholders at the right time
B. To govern the architecture throughout its implementation process
C. To provide a high-level view of the end architecture product
D. To show progression of change from the Baseline Architecture to the Target Architecture

Answer: B

NEW QUESTION 101
- (Exam Topic 1)
Complete the sentence. TOGAF 9 Part III provides a set of resources that can be used to adapt and modify the _____.

A. Architecture Capability
B. Architecture Development Method
C. Architecture Landscape
D. Architecture Repository
E. Enterprise Continuum

Answer: B

NEW QUESTION 105
- (Exam Topic 1)
Which one of the following is responsible for the acceptance and sign-off of an Architecture Compliance review?

A. Architecture Board
B. Architecture Review Coordinator
C. CIO
D. Lead Enterprise Architect
E. Project Leader

Answer: A

NEW QUESTION 106
- (Exam Topic 1)
In which ADM phase does the value and change management process determine the circumstances under which the Enterprise Architecture is permitted to change after deployment?

A. Phase F
B. Phase E
C. Phase G
D. Phase H
E. Preliminary Phase

Answer: D

Explanation:
 Reference
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

NEW QUESTION 110
- (Exam Topic 1)
Which part of the TOGAF document describes an overview of typical architecture deliverables?

A. ADM Guidelines and Techniques
B. Architecture Capability Framework
C. Architecture Content Framework
D. Enterprise Continuum & Tools
E. TOGAF Reference Models

Answer: C

NEW QUESTION 114
- (Exam Topic 1)
Which of the following is an objective of Phase B, Business Architecture?

A. To confirm the ability of the enterprise to undergo change
B. To demonstrate how stakeholder concerns are addressed in the Business Architecture
C. To develop a Target Technology Architecture to support the business
D. To finalize the Architecture Vision and Architecture Definition documents
E. To maximize the business value from the architecture

Answer: B

NEW QUESTION 118
- (Exam Topic 1)
Which of the following describes the Architecture Vision document?

A. A description of individual change increments showing progression from the baseline to target architecture
B. A detailed schedule for implementation of the target architecture
C. A high level description of the baseline and target architectures
D. A joint agreement between the development team and sponsor on the deliverables and quality of an architecture
E. A set of rules and guidelines to support fulfilling the mission of the organization

Answer: C

NEW QUESTION 120
- (Exam Topic 1)
Complete the sentence. In the Preliminary Phase, all of the following are part of preparing the organization to undertake successful enterprise architecture, except _____.

A. defining architecture principles
B. defining relationships between management frameworks
C. defining the enterprise
D. evaluating the enterprise architecture maturity
E. identifying stakeholders and their concerns

Answer: E

NEW QUESTION 121
- (Exam Topic 1)
Complete the sentence. The TOGAF risk categorization after the implementation of mitigating actions is known as the level of risk.

A. Critical
B. Initial
C. Intermediate
D. Residual
E. Unmitigated

Answer: D

NEW QUESTION 124
- (Exam Topic 1)
Complete the sentence. According to TOGAF, an objective of Phase G, Implementation Governance, is to _____.

A. assess the performance of the architecture and make recommendations for change
B. ensure the baseline architecture continues to be fit-for-purpose
C. ensure conformance with the defined architecture by the implementation projects
D. establish an architecture change management process for the architecture finalized in the previous ADM phase
E. operate the governance framework

Answer: C

NEW QUESTION 127
- (Exam Topic 1)
Which of the following best completes the sentence? The Architecture Repository _____ .

A. is used to store different classes of architectural output created by the ADM
B. is a categorization mechanism for classifying architecture and solution artifacts
C. is a detailed model of architectural work products, including deliverables and artifacts
D. is an architecture of generic functions and services
E. is a set of resources to help establish an architecture capability within an organization

Answer: A

NEW QUESTION 130
- (Exam Topic 1)
In the Solutions Continuum, which of the following is the correct order of solutions ranging from generic solution to enterprise specific solution?

A. Foundation, Common Systems, Industry, Organization-Specific
B. Industry, Foundation, Common Systems, Organization-Specific
C. Organization-Specific, Industry, Common Systems, Foundation
D. Organization-Specific, Industry, Foundation, Common Systems

Answer: A

NEW QUESTION 131
- (Exam Topic 1)
Which one of the following best describes the Architecture Vision document?

A. An agreement between development partners and the sponsor on architecture deliverables
B. A description of how the new capability will address stakeholder concerns
C. A description of the scope and approach for completion of the architecture project
D. A set of quantitative statements outlining requirements on the implementation
E. A set of rules and guidelines to support fulfilling the mission of the organization

Answer: B

NEW QUESTION 133
- (Exam Topic 1)
Which of the following statements best describes how Architecture Principles are used within the ADM?

A. They are used to define the framework and detailed methodologies
B. They are used to define stakeholders and their concerns
C. They are used to determine the readiness factors impacting the organization
D. They are used to guide decision making within the enterprise
E. They are used to resolve and dispose of requirements

Answer: D

NEW QUESTION 136
- (Exam Topic 2)
The statement, "Getting information to the right people at the right time in a secure, reliable manner in order to support the operations that are core to the extended enterprise" describes the
concept of

A. Boundaryless Information Flow
B. Interoperability
C. Portability
D. Service Oriented Architecture
E. Semantic Web

Answer: A

NEW QUESTION 141
- (Exam Topic 2)
Which of the following types of architecture defines technology standards for building blocks and reflects general computing requirements?

A. Industry Architecture
B. Transition Architecture
C. Foundation Architecture
D. Organization-Specific Architecture
E. Common Systems Architecture

Answer: C

NEW QUESTION 144
- (Exam Topic 2)
Which one of the following categories from the Document Categorization model consists of the normative parts of TOGAF which are considered central to its usage?

A. TOGAF Core
B. TOGAF Mandated
C. TOGAF Recommended
D. TOGAF Referenced
E. TOGAF Supporting

Answer: B

NEW QUESTION 147
- (Exam Topic 2)
During a TOGAF ADM cycle, an architecture is denoted as Version 10. What does this indicate?

A. A draft, detailed architecture
B. A formally reviewed, detailed architecture
C. A formally reviewed, preliminary architecture
D. A preliminary outline architecture
E. A high-level outline architecture

Answer: B

NEW QUESTION 149
- (Exam Topic 2)
Which of the following statements best describes the Requirements Management process?

A. The review of business requirements within the TOGAF ADM
B. The prioritization and disposal of architecture requirements
C. The management of architecture requirements throughput the ADM cycle
D. The development of requirements that deliver business value
E. The development of requirements for ADM Phase A

Answer: C

Explanation:
 References:

NEW QUESTION 151
- (Exam Topic 2)
According to the TOGAF standard, what term describes an individual with an interest in a system?

A. Sponsor
B. Consumer
C. Lead architect
D. Stakeholder

Answer: D

Explanation:
Reference https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html#tag_03_72

NEW QUESTION 152
- (Exam Topic 2)
Which one of the following statements about TOGAF Building Blocks is NOT true?

A. They should not be reused in other enterprise architecture projects
B. They should have stable, published interfaces that allow other building block to interoperate with them
C. They are packages of functionality intended to meet the business needs across the organization
D. They have defined boundaries

Answer: A

NEW QUESTION 153
- (Exam Topic 2)
Scenario:
Please read this scenario prior to answering the question
The ABC company is the prime contractor for the Telesto Unmanned Spacecraft program. Over the course of this contract, the company has grown rapidly by acquisition and has inherited numerous different procurement processes and related IT systems. The company is moving aggressively to consolidate and reduce redundant procurement processes and systems. The CEO has announced that the company will seek to leverage higher volume discounts and lower related IT support costs by instituting a preferred supplier program.
To achieve this goal, the company needs to define Baseline and Target Architectures. These architectures must address key stakeholders' concerns such as:
* 1. What groups of people should be involved in procurement-related business processes?
* 2. What current applications do those groups use?
* 3. Which procurement-related business processes are supported by zero, one, or many existing applications?
* 4. What are the overall lifetimes of the Request for Proposal and Purchase Order business objects? What
non-procurement applications will need to be integrated with any new procurement applications?
* 5. What data will need to be shared?
At present, there are no particularly useful architectural assets related to this initiative, so all assets need to be acquired and customized or created from scratch. The company prefers to implement existing package applications from systems vendors with little customization.
The architecture development project has just completed its Architecture Context iteration cycle and is about to begin the Architecture Definition iteration cycle.

The company is using TOGAF for its internal Enterprise Architecture activities. It uses an iterative approach for executing Architecture Development Method (ADM) projects.

The architecture development project has just completed its Architecture Context iteration cycle and is about to begin the Architecture Definition iteration cycle.

Refer to the Scenario.

You are serving as the Lead Architect.

You have been asked to identify the most appropriate architecture viewpoints for this situation. Based on TOGAF 9, which of the following is the best answer?

A. In the early iterations of the Architecture Definition:Describe the Baseline Business Architecture with a Baseline Business Process catalogDescribe the Baseline Application Architecture with a Technology Portfolio catalogDescribe the Baseline Data Architecture with a Data diagramIn the later iterations of the Architecture Definition:Describe the Target Business Architecture with an Actor/Process/Data catalogDescribe the Target Application Architecture with a System/Technology matrixDescribe the Target Data Architecture with a Data Dissemination diagram

B. In the early iterations of the Architecture Definition:Describe the Target Business Architecture with a Business Service/Function catalog and a Business Interaction matrixDescribe the key business objects with Product Lifecycle diagramsDescribe the Target Application Architecture with Application Communication diagrams and an Application Interaction matrixDescribe the Target Data Architecture with a Data Entity/business Function matrix and a System/Data matrixIn the later iterations of the Architecture Definition:Describe the Baseline Business Architecture with a Business Service/Function catalog and a Business Interaction matrixDescribe the Baseline Application Architecture with a System/Organization matrix and a System/function matrixDescribe the Baseline Data Architecture with a Data Entity/Data Component catalog

C. In the early iterations of the Architecture Definition:Describe the Target Business Architecture with a Business Service/Function catalog and an Organization/Actor catalogDescribe the key business objects with Data Lifecycle diagramsDescribe the Target Application Architecture with Application Communication diagrams and an Application Interaction matrixDescribe the Target Data Architecture with a System/Data matrixIn the later iterations of the Architecture Definition:Describe the Baseline Business Architecture with a Business Service/Function catalog and a Business Interaction matrixDescribe the Baseline Application Architecture with an Application and User Location diagram and a System/Function matrixDescribe the Baseline Data Architecture with a Data Entity/Data Component catalog

D. In the early iterations of the Architecture Definition:Describe the Baseline Business Architecture with an Organization/Actor catalogDescribe the Baseline Application Architecture with a System/Function matrixDescribe the Baseline Data Architecture using a Data Entity/Data Component catalogIn the later iterations of the Architecture Definition:Describe the Target Business Architecture with an Organization/Actor catalogDescribe the Target Application Architecture using Application Communication diagrams and an Application Interaction matrixDescribe the Target Data Architecture with a System/Data matrix

Answer: C

NEW QUESTION 158
- (Exam Topic 2)
In the Solutions Continuum, which of the following is the correct order of Solutions from most-specific to most-generic?

A. Common Systems, Foundation, Industry, Organization-Specific
B. Organization-Specific, Industry, Foundation, Common Systems
C. Foundation, Common Systems, Industry, Organization-Specific
D. Industry, Foundation, Common Systems, Organization-Specific
E. Organization-Specific, Industry, Common Systems, Foundation

Answer: E

NEW QUESTION 160
- (Exam Topic 2)
Scenario:
Please read this scenario prior to answering the question
Your role is consultant to the Lead Architect within a company that manufactures a variety of small electromechanical devices. As part of a corporate-wide Lean Manufacturing initiative, the company has defined a strategic architecture to improve its ability to meet consumer demand and improve its ability to manage its supply chain. The strategic architecture called for the consolidation of multiple Enterprise Resource Planning (ERP) applications that have been operating independently in several of the divisions' production facilities. The goal is to replace the functionality of the existing applications with a new ERP product running as a single instance in the company's primary data center.

The company has a mature enterprise architecture practice and uses TOGAF 9 for the basis of its architecture framework. In addition to the EA program, the company has a number of management frameworks in use, including business planning, portfolio/project management, and operations management. The EA program is sponsored by the CIO.

Each division has completed the Architecture Definition documentation required to tailor and configure the environment to meet its own specific manufacturing requirements.

The enterprise architects have analyzed the key corporate change attributes and implementation constraints. A consolidated gap analysis has been completed which has identified the gaps across the Business, Data, Application, and Technology domains. Based on the results of the gap analysis, the architects have reviewed the requirements, dependencies and interoperability requirements needed to integrate the new ERP environment into the existing environment. The architects have completed the Business Transformation Readiness Assessment started in Phase A. Based on all of these factors they have produced a risk assessment.

Because of the risks posed by the complexity of the current environment, it has been determined that a phased approach is needed to implement the target architectures. The overall implementation process is estimated to take several years.

Refer to the Scenario
The Implementation and Migration Plan v0.l, the draft Architecture Roadmap, and the Capability Assessment deliverables are now complete. You have been asked to recommend the next steps to prepare the final Implementation and Migration Plan.

Based on TOGAF 9, which of the following is the best answer?

A. You would apply the Business Value Assessment Technique to prioritize the implementation projects and project increment
B. The assessment should focus on return on investment and performance evaluation criteria that can be used to monitor the progress of the architecture transformatio
C. You would confirm the Transition Architecture phases using an Architecture Definition Increments Table to list the project
D. You would then document the lessons learned and generate the final plan.
E. You would assess how the plan impacts the other frameworks in use in the organizatio
F. Minimally, the plan should be coordinated with the business planning, portfolio/project management and operations management framework
G. You would then assign a business value to each project, taking into account available resources and priorities for the project
H. Finally, you would generate the Implementation and Migration Plan.
I. You would conduct a series of Compliance Assessments to ensure that the implementation team is implementing the architecture according to the contrac
J. The Compliance Assessment should verify that the implementation team is using the proper development methodolog
K. It should include deployment of monitoring tools and ensure that performance targets are being me
L. If they are not met, then changes to performance requirements should be identified and updated in the Implementation and Migration Plan.

M. You would place the strategic Architecture Definition and Transition Architectures under configuration control as part of the ongoing architecture development cycl

N. This will ensure that the architecture remains relevant and responsive to the needs of the enterpris

O. You would then produce an Implementation Governance Model to manage the lessons learned prior to finalizing the pla

P. You recommend that lessons learned be accepted by the Architecture Board as changes to the architecture without review.

Answer: A

Explanation:
Business Value Technique usually follows BTRA, and will fulfil the requirement to phase approach by prioritizing projects and listing their execution using ADI table.

NEW QUESTION 164
- (Exam Topic 2)
Complete the sentence. In the TOGAF Architecture Content Framework, an artifact that is a list of things is known as a _____ .

A. building blocks
B. matrix
C. catalog
D. deliverable
E. diagram

Answer: C

NEW QUESTION 165
- (Exam Topic 2)
Complete the sentence. The TOGAF Technical Reference Model _____

A. is an example and should be tailored to the needs of an organization
B. must be used "as is" for developing comprehensive architecture models
C. contains several industry specific frameworks
D. is intended to contain the Enterprise Continuum
E. contains only solution building blocks

Answer: A

NEW QUESTION 166
- (Exam Topic 2)
Complete the sentence. A server consolidation project that does not change the operating characteristics of the applications would require _____.

A. a complete ADM cycle
B. a complete re-architecting change
C. a full revision of the enterprise architecture
D. an incremental change
E. a simplification change

Answer: E

NEW QUESTION 168
- (Exam Topic 2)
Complete the sentence. In TOGAF, legacy systems and processes that are going to be used again in the future are considered _____

A. Architecture Building Blocks
B. Components
C. Patterns
D. Re-usable Building Blocks
E. Solution Building Blocks

Answer: D

NEW QUESTION 170
- (Exam Topic 2)
Complete the sentence. All of the following are sections of the recommended template for defining Architecture Principles, except _____

A. Name
B. Statement of Principle
C. Rationale
D. Enforcement Policy
E. Implications

Answer: D

NEW QUESTION 173
- (Exam Topic 2)
Complete the sentence. In TOGAF, every architecture view has an associated _____ that describes it, at least implicitly.

A. architecture building block

B. architecture model
C. architecture vision
D. requirement
E. viewpoint

Answer: E

NEW QUESTION 175
- (Exam Topic 2)
Complete the sentence. All of the following are parts of the conceptual structure of the TOGAF Architecture Governance Framework, except _____

A. Content
B. Context
C. Process Flow Control
D. Repository
E. Vision

Answer: E

NEW QUESTION 180
- (Exam Topic 2)
Scenario:
Please read this scenario prior to answering the Question
You have been appointed as a consultant to the Lead Enterprise Architect of an international agricultural company that exports bulbs, flowers and seeds worldwide. The company has its headquarters in the Netherlands, and has sales and distribution centers in over 30 countries worldwide. Several of these centers include administrative, manufacturing, and research facilities.
To achieve full integration of their research capabilities with their development centers located in various climate zones, the company wants to develop strong self-directed teams in each location. It also wants to define new business models that are profitable while reducing their impact on the environment. The management team is deeply committed to ensuring that the company is a world leader in socially responsible seed development with a business strategy that focuses on profitability through environmentally friendly operating processes.
The international operations of the company are subject to legal and regulatory requirements for each country where they operate. The production of genetically modified seeds has governmental controls that are strictly enforced and compliance is critical. Recently a competitor was heavily fined for violating the regulations in a country where it was developing pest-resistant seeds.
The Governing Board is concerned about the risks posed in this complex global environment, and as a result has approved the expenditure of resources to establish an Enterprise Architecture program. They have requested to be informed about the status of projects that could impact regulatory compliance. They also want to enable the corporate legal staff and auditors to analyze proposed architectures to ensure that they are within the legal guidelines for a given location. In addition, the research organization should be able to see that the architecture is appropriate for its needs.
TOGAF 9 has been mandated as the framework for the development and evolution of the Enterprise Architecture practice. The Preliminary Phase has been completed to establish the enterprise architecture capability for this project.
Refer to the Scenario
You have been asked to recommend an approach that would enable the development of an architecture that addresses the needs of the Governing Board, legal staff, auditors and the research organization. Based on TOGAF 9, which of the following is the best answer?

A. You recommend that each project architecture activity is developed using a consistent modeling approach that is uniform across all architecture project
B. Each architecture should be defined based on this fixed set of models so that all concerned parties can examine the models to ensure that their issues and concerns have been addressed.
C. You recommend that a special report be created for those groups that have sufficient power and level of interes
D. This report should summarize the key features of the architecture with respect to the particular locatio
E. Each of these reports should reflect the stakeholders1 requirements.
F. You recommend that a set of models be created for each project architecture that can be used to ensure that the system will be compliant with the local regulation
G. Stakeholders should then view the models to verify that their concerns have been properly addressed.
H. You recommend that a stakeholder map be develope
I. This will allow the architects to define groups of stakeholders that share common concern
J. A set of views should be defined to address the concerns for each group of stakeholder
K. Architecture models should then be created for each view to address the stakeholders' concerns.

Answer: A

NEW QUESTION 185
- (Exam Topic 2)
Scenario
Please read this scenario prior to answering the Question
Your role is consultant to the Lead Architect within a multinational semiconductor and software design company. Its largest business is in processors, although it also designs system-on-a-chip infrastructure and manufactures memory chips. A characteristic feature of its processors is their low electric power consumption, which makes them particularly suitable for use in portable devices. As well as licensing its technology, the company has several manufacturing divisions.
The company has a mature enterprise architecture practice and uses TOGAF 9 for the basis of its architecture framework. In addition to the EA program, the company has a number of management frameworks in use, including business planning, portfolio/project management, and operations management. The EA program is
sponsored by the CIO.
The company has defined a strategic architecture to improve its ability to meet customer demand and improve its ability to manage its supply chain. The strategic architecture called for the consolidation of multiple Enterprise Resource Planning (ERP) applications that have been operating independently in the divisions' production facilities. The goal is to replace the functionality of the existing applications with a new ERP product running as a single instance in the company's primary data center.
Each division has completed the Architecture Definition documentation required to tailor and configure the environment to meet its own specific manufacturing requirements.
The enterprise architects have analyzed the key corporate change attributes and implementation constraints. A consolidated gap analysis has been completed which has identified the gaps across the Business, Data, Application, and Technology domains. Based on the results of the gap analysis, the architects have reviewed the requirements, dependencies and interoperability requirements needed to integrate the new ERP environment into the existing environment. The architects have completed the Business Transformation Readiness Assessment started in Phase A. Based on all of these factors they have produced a risk

assessment. They have also completed the Implementation and Migration Plan v0.1, the draft Architecture Roadmap, and the Capability Assessment deliverables. Because of the risks posed by the complexity of the current environment, it has been determined that a phased approach is needed to implement the target architectures. The overall implementation process is estimated to take several years.

Refer to the Scenario

You have been asked to recommend the next steps to prepare the final Implementation and Migration Plan. Based on TOGAF, which of the following is the best answer?

A. You recommend that the enterprise architects apply the Business Value Assessment Technique to prioritize the implementation projects and project increment
B. The assessment should focus on return on investment and performance evaluation criteria that can be used to monitor the progress of the architecture transformatio
C. They should confirm the Transition Architecture phases using an Architecture Definition Increments Table to list the project
D. They should then document the lessons learned and generate the final Implementation and Migration Plan.
E. You recommend that the enterprise architects conduct a series of Compliance Assessments to ensure that the architecture is being implemented according to the contrac
F. The Compliance Assessment should verify that the implementation team is using the proper development methodolog
G. It should include deployment of monitoring tools and ensure that performance targets are being me
H. If they are not met, then changes to performance requirements should be identified and updated in the Implementation and Migration Plan.
I. You recommend that the enterprise architects assess how the plan impacts the other frameworks in use in the organizatio
J. Minimally, the plan should be coordinated with the business planning, portfolio/project management and operations management framework
K. They should then assign a business value to each project, taking into account available resources and priorities for the project
L. Finally, they should generate the Implementation and Migration Plan.
M. You recommend that the enterprise architects place the Architecture Definition Document underconfiguration contro
N. This will ensure that the architecture remains relevant and responsive to the needs of the enterpris
O. They should then produce an Implementation Governance Model to manage the lessons learned prior to finalizing the pla
P. You recommend that lessons learned be applied as changes to the architecture without review.

Answer: C

NEW QUESTION 187
- (Exam Topic 2)
Scenario:
Please read this scenario prior to answering the question
Your role is that of Lead Enterprise Architect working at the headquarters of a fast food chain. The chain manages over 7500 restaurants across 33 countries. Each restaurant in the chain is an independently owned and operated franchise.
Many of the restaurants still use the first generation IT systems deployed over 10 years ago. The Chief Operating Officer (COO) of the chain has stated his concerns about the inefficiencies of the current systems and identified the need to change. He has defined a new strategic vision that will enhance the business including providing its franchisees new support services to help them address the increasing competition from coffee shops. This is part of the long-term commitment to enhance the brand image and increase revenue for the chain. He has also stated that he expects improved financial results by the end of the current fiscal year.
The changes will help provide the chain with improved products, including healthier alternatives in the menu, and more efficient operations. The addition of a corporate-wide data warehouse will provide analytics that will enable the marketing group to improve its ability to target advertising and new products to specific regions.
The chain has a mature Enterprise Architecture practice based in its headquarters and uses the TOGAF standard as the method and guiding framework. The CIO is the sponsor of the activity.
In planning this change the Chief Architect engaged the services of a well-known consulting firm that specializes in business strategy. An initial study has been conducted to identify the strategic changes needed to implement the COO's vision. This recently completed with approval of a strategic architecture encompassing the entire chain, including detailed requirements and recommendations.
Based on the recommendation from the initial study, the decision has been taken for the chain to adopt a packaged suite of integrated application that is tailored to the needs of the franchise.
Refer to the scenario.
You have been asked by the Chief Architect to propose the best approach for architecture development to realize the COO's vision.
Based on the TOGAF standard, which of the following is the best answer?

A. You propose that the target architecture is defined first by going through the architecture definition phases (B-D). This is because the initial study identified the need to chang
B. This will ensure that the change can be defined in a structured manner and address the requirements needed to realize the vision.
C. You propose that the baseline Technology Architecture is defined first in order to assess current infrastructure capacity and capabilit
D. Then the focus should be on transition planning and architecture deploymen
E. This will identify requirements to ensure that the projects are sequenced in an optimal fashion so as to realize the vision.
F. You propose that the target architecture is defined first followed by transition plannin
G. This is because the vision is well understood and the strategic architecture agree
H. The target first approach will ensure that the current problems and inefficiencies of the baseline architecture are not carried forward, and that the proposed solution addresses the requirements identified in the initial study.
I. You propose that the focus be placed on architecture definition, with emphasis on understanding the strategic change parameter
J. The requirements, drivers, issues and constraints for this engagement can then be identifie
K. You would ensure that the target architecture addresses not functional requirements so as to ensure the target architecture is robust and secure.

Answer: A

NEW QUESTION 190
- (Exam Topic 2)
Complete the sentence.
A good set of architecture principles that cover every situation perceived throughput the enterprise meet the recommended criteria of _____

A. understandability
B. consistency
C. stability
D. completeness
E. robustness

Answer: D

Explanation:
 References:

NEW QUESTION 193
- (Exam Topic 2)
Which one of the following is a key objective of Phase A of the TOGAF ADM?

A. To create a roadmap that describes the evolution of the architecture over time
B. To prepare a Solution Architecture for the enterprise
C. To define an IT Strategy that maps out the technology infrastructure
D. To allocate the resources needed to implement the architecture project
E. To articulate an Architecture Vision

Answer: E

NEW QUESTION 197
- (Exam Topic 2)
Which one of the following is NOT an element of an architecture framework?

A. A common vocabulary
B. A list of recommended standards
C. A method for designing an information system in terms of building blocks
D. A set of structures which can be used to develop a broad range of architectures
E. A system development lifecycle method for software engineering

Answer: E

NEW QUESTION 199
- (Exam Topic 2)
According to TOGAF, where should architecture governance artifacts be stored?

A. In the Integrated Information Infrastructure Reference Model
B. In the Standards Information Base
C. In the Foundation Architecture
D. In the Architecture Repository

Answer: D

NEW QUESTION 203
- (Exam Topic 2)
According to TOGAF, which of the following are the architecture domains that are commonly accepted subsets of an overall enterprise architecture?

A. Application, Business, Data, Technology
B. Capability, Segment, Strategic
C. Context, Definition, Governance, Transformation
D. Definition, Realization, Transition, Vision

Answer: A

NEW QUESTION 205
- (Exam Topic 2)
Scenario:
Please read this scenario prior to answering the question
Your role is that of a consultant to the Lead Enterprise Architect in a company that speicializes in luxury electric cars and their powertrain components, and also produces battery-charging equipment. It has its own distribution network, its own showrooms, and sells directly to customers via the internet. The company has four manufacturing facilities, two in the North America, one in Europe, and one in Asia.
A challenge that the company is facing to scale up the number of vehicles coming off the production line to meed customer demand, while maintaining quality. At the moment there are supply chain storages for key
electronic components related to the autonomous drive system. In response the this, the research arm of the company has pioneered the development of a new self-driving platform. This new design uses common
off-the-shelf components that will allow for a significant increase in overall vehicle production. This new design is ready to go into production.
The company has a mature Enterprise Architecture practice that is supported by a cross-functional Architecture Board. The TOGAF standard is used for developing the automated manufacturing process and systems used to design, manufacture and test the new design. The Chief Information Officer and the Chief Operating Officer co-sponsor the Enterprise Architecture program.
As part of putting the new self-driving platform into production, adjustments to the automated assembly processes need to be made. A pilot architecture project at a single location has defined an updated approach for controlling the automated test systems used to perform final quality assurance. The Chief Engineer, sponsor of the activity, and the Architecture Board have approved the plan for immediate implementation at each plant.
Architecture Contracts have been developed that detail the work needed to implement and deploy the new automated test system controller for each location. The Chief Engineer has expressed concern that a uniform process be employed at each location to ensure consistency and quality.
Refer to the Scenario
The Lead Enterprise Architect has asked you to recommend the best approach to address the Chief Engineer's concern.
Based on the TOGAF standard, which of the following is the best answer?

A. You create an Architecture Contract to manage and govern the implementation and migration proces
B. If the contract is issued to an external party, you ensure that it is a fully enforceable legal contrac
C. For internal development projects, you decide it is adequate to utilize a memorandum of understanding between the Architecture Board and the implementation organization.You recommend that if a deviation from the Architecture Contract is detected, the Architecture Board grant a dispensation to allow the implementation organization the ability to customize the process to meet their local needs.

D. You use the Architecture Contracts to manage the architecture governance processes for the project across the location

E. You deploy monitoring tools to assess the performance of each completed drive assembly at each location and develop change requirements if necessary.You recommend that if a deviation from the contract is detected, the Architecture Board should modify the Architecture Contract to allow the implementation organization the ability to customize the process to meet their local need

F. As a result, you then issue a new Request for Architecture Work to implement the modified Architecture Definition.

G. You create an Architecture Contract to manage and govern the implementation and migration process at each locatio

H. For internal development projects, you issue a memorandum of understanding between the Architecture Board and the implementation organizatio

I. For contracts issued to an external party, you ensure that it is a fully enforceable legal contract.You ensure that the Architecture Board reviews all deviations from the Architecture Contract, and considers whether or not to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.

J. You review the applicable Architecture Contract for each location, ensuring that it addresses the project objectives, effectiveness metrics, acceptance criteria, and risk managemen

K. In cases where the contract is issued to an external party, you ensure that it is a legally enforceable contract.You schedulecompliance reviews at key points in the implementation process to ensure that the work is proceeding in accordance with the Architecture Definitio

L. You ensure that the Architecture Board reviews all deviations from the Architecture Contract, and considers whether or not to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.

Answer: A

NEW QUESTION 206
- (Exam Topic 2)
Which of the following best describes the Reference Library within the Architecture Repository?

A. Guidelines and templates used to create new architectures
B. Processes to support governance of the Architecture Repository
C. A description of the organization specific architecture framework and method
D. Specifications to which architectures must conform
E. A record of the governance activity across the enterprise

Answer: A

NEW QUESTION 209
- (Exam Topic 2)
Complete the sentence. The Integrated Information Infrastructure Reference Model (III-RM) is an example of a (n) _____ Architecture reference model

A. Application
B. Business
C. Data
D. Technology

Answer: A

NEW QUESTION 212
- (Exam Topic 2)
According to TOGAF, which of the following best describes the purpose of the Architecture Definition Document?

A. An agreement between development partners and sponsors on the deliverables
B. A description to allow measurement of the compliance of the implementation
C. A description to communicate the intent of the architect
D. A document that triggers the start of an architecture development cycle
E. A set of general rules and guidelines

Answer: C

NEW QUESTION 217
- (Exam Topic 2)
Scenario
Please read this scenario prior to answering the Question
You are working as a consultant to the Chief Architect at an intelligence and security organization responsible for securing government communications and information systems. These provide real-time, highly secure communication of voice, video, and message data to remote locations around the world. The agency has recently received information from intelligence sources that the current encryption protocols may no longer be secure. In response, a program is underway to upgrade the systems.

The agency has an established Enterprise Architecture (EA) capability based on the TOGAF standard. The Executive Director of the agency is the sponsor of the EA capability.

Since reliable, high-performance, and secure communications are essential to preserving national security, the Executive Director has placed more stringent requirements for the architecture of the upgraded systems. It must be able to provide assurance and verification of specific performance measures on the key services that are most crucial for system operation. Focusing on these service-level details and specific measurements, will allow stricter requirements to be enforced in service contracts. It will also provide a high degree of assurance that necessary performance is being delivered and that notifications will occur if any critical service fails to perform as required.

A portion of the program budget has been allocated to context a review of the EA. The scope of the review is to evaluate the processes, content and governance of the EA capability to ensure that the higher target performance and service levels required by the upgraded system can be achieved.

The Chief Architect has noted that the core EA artifacts that have been in use are not able to describe these new capabilities. The artifacts do not have explicit provisions for defining the in-depth measurement

requirements regarding specific services required for the system. She has learned that certain services within the current system have service measurement implementations that match some of the new requirements, but they are only used in a few areas.

Recent EA efforts at another national agency have produced generalized high-performance communication system models to realize similar requirements in a critical defense system involving secure communications. It is possible that these models may be useful for the upgrade program.
Refer to the Scenario
[Note: You may need to refer to the Content Metamodel chapter, section 30.4 (located in Part IV) of the reference text in order to answer this question.]

You have been asked to make recommendations for tailoring the Architecture Content Metamodel to accommodate the requirements of the upgraded system. Based on the TOGAF standard, which of the following is the best answer?

A. You recommend that a Communications Engineering view is created using the infrastructure consolidation extension from the Architecture Content Metamode
B. This view will allow architects to align the needed performance measurement communications across the syste
C. This will support the stringent performance measurements needed for the more detailed governance views required for the upgraded system, making the interfaces to the communication and network layer of the architecture highly visible at the application level.
D. You recommend that the services extension be incorporated into the Architecture Content Metamodel.By using this extension, the service model is no longer constrained by what is expected in typical business service definitions, allowing more flexibility for adding customized models to support the more stringent measurement requirement
E. The services extension can also be used to map terminology between the business services and the application components.
F. You recommend that the motivation and governance extension are incorporated into the Architecture Content Metamode
G. Using these extensions will allow modeling the goals, objectives and drivers for the architecture, linking them to service levels and more detailed governance model
H. This will also enable the ability to re-use existing profiles, customizing them for the various service contracts involved.
I. You recommend all of the extensions be incorporated into the Architecture Content Metamode
J. The full Content Metamodel will enable the EA team to capture and categorize all the important additional data needed to support the performance and measurement objectives linked to these artifact
K. Once the new repository content has been implemented, on- demand queries can be used to generate a customized governance stakeholder view that isolates the artifacts and data needed to assess measurement for any particular servic
L. If this view is found to be inadequate for the governance concerns, the service models within those artifacts can be expanded.

Answer: B

NEW QUESTION 222
- (Exam Topic 2)
According to the TOGAF Document Categorization Model, which category is for resources NOT referenced by content within the other categories?

A. TOGAF Core
B. TOGAF Extension
C. TOGAF Mandatory
D. TOGAF Recommended
E. TOGAF Supporting

Answer: E

NEW QUESTION 225
- (Exam Topic 2)
The Requirements Management Phase is responsible for which one of the following activities?

A. Addressing requirements
B. Disposal of resolved requirements
C. Generating requirements
D. Managing the flow of requirements
E. Prioritizing requirements

Answer: D

NEW QUESTION 226
- (Exam Topic 2)
Scenario
Please read this scenario prior to answering the Question
You are serving as an Enterprise Architect at a large aerospace company. It designs, manufactures and sells civil and military aviation products worldwide and manufactures in multiple countries both inside and outside of the European Union. The company has grown rapidly by acquisition and has inherited numerous different procurement processes and related IT systems.
Recently, several procurement processes, within the civil aviation business, have has problems related to the timing of purchases, which has led to excess inventory. The Vice President in charge of Supply Chain Management has made the decision to consolidate and reduce redundant procurement processes and systems. He has committed to the CEO that the business will move to a "Just-in-time" procurement system so as to keep inventory costs low.
The TOGAF standard is used for internal Enterprise Architecture activities. At present, there are no architectural assets in the Architecture Repository related to this initiative. All assets will need to be acquired, customized, or created from scratch. The company prefers to implement commercial off the shelf package applications with little customization. The CIO, who is the project sponsor, has stated that she is not concerned about preserving the existing procurement processes or systems.
This project is using an iterative approach for executing the Architecture Development Method (ADM). The architecture development project has completed the Architecture Vision Phase and has started a number of iteration cycles to develop the Architecture. As a packaged application is being considered, the next iteration will include both the Business and Application Architectures.
Stakeholders concerns that should be addressed by these architectures include:
* 1. What groups of people should be involved in procurement-related business processes?
* 2. What applications will these groups use once the architecture development is complete?
* 3. What non-procurement applications will need to be integrated with the new procurement applications?
* 4. What are the dependences between the non-procurement and the new procurement applications?
Refer to the Scenario
[Note: You may need to refer to the Architectural Artifacts chapter, section 31.6 (located in Part IV) within the reference text in order to answer this question.]
You have been asked to identify the most appropriate catalogs, matrices, and diagrams to support the next
iteration of Architecture development.
Based on the TOGAF standard, which of the following is the best answer?

A. You would describe the Baseline Business Architecture with a Baseline Business Process catalog, and an Object lifecycle catalo
B. You would describe the Baseline Application Architecture with an Interface catalog and a Technology Portfolio catalog.
C. You would describe the Baseline Business Architecture with an Organization/Actor catalog, and a Business Service/Function catalog, and a Data Entity/Business Function matri

D. You would describe the Baseline Application Architecture with an Application Portfolio catalog and an Application/Function matrix.
E. You would describe the Target Business Architecture with a Business Interaction matrix, and a Business Service/Function catalo
F. You would describe the Target Application Architecture with an Application Communication diagram, an Application/Organization matrix, an Application Interaction matrix and an Interface catalog.
G. You would describe the Target Business Architecture with a Business Service/Function catalog, an Organization/Actor catalog, and Data Lifecycle diagram
H. You would describe the Target Application Architecture with Application Communication diagrams, an Application Interaction matrix, and an Application Portfolio catalog.

Answer: D

NEW QUESTION 228
- (Exam Topic 2)
Which of the following describes an objective of the Preliminary Phase?

A. Ensure conformance requirements for the target architecture are defined
B. Develop the Implementation and Migration Plan
C. Operate the governance framework
D. Establish the architecture governance processes
E. Develop the Architecture Vision document

Answer: D

Explanation:
Reference https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

NEW QUESTION 232
- (Exam Topic 2)
Scenario
Please read this scenario prior to answering the question
Your role is that of the Lead Architect working for a government agency responsible for immigration, customs, and border control. The agency was formed by consolidating several smaller government agencies. The agency has established an Enterprise Architecture practice based on TOGAF 9. The CIO is the executive sponsor and has appointed an EA steering team to oversee the practice.
There has been a considerable increase in security requirements and immigration service requests in recent years, which have expanded the scope and size of the operations of the agency. As a result, the existing Information Technology architecture no longer meets the required service levels. A significant Enterprise Architecture (EA) initiative is in progress with the opal to improve customer responsiveness and satisfaction, and improve the overall operational efficiency of the agency.
The current EA staff members were internal appointments based on a request from the EA steering team to supply a number of suitable individuals for the EA effort. Collectively, they possess a broad range of IT and business analysis skills. However, the CIO has expressed concern about the diverse range of experience within the team. There is concern that the EA staff may be lacking in some of the critical skills that are required to properly conduct EA activities. It had been assumed that any EA-related skill gaps would be overcome by on-the-job mentoring from the senior members of the EA staff. Each architect was expected to attend a TOGAF training course and participate in other skill development activities.
A recent review of the EA program revealed that many EA staff members, despite attending multi-day training courses, were not proficient in analyzing or creating the models and artifacts required for their assigned architecture projects. Stakeholders have observed errors and inconsistencies in artifacts and deliverables being submitted for review.
Refer to the Scenario
The CIO has asked you to recommend a professional development plan for the EA staff in order to address the findings raised in the recent review.
Based on TOGAF, which of the following is the best answer?

A. You recommend that a comprehensive evaluation of key team leader skills be made using the TOGAF Architecture Skills Framewor
B. Based on the evaluations, you will recommend the necessary staff change
C. This will ensure that the team leaders have the necessary skills and experience for the architecture tasks within the agenc
D. The role and skill categories defined in the TOGAF Architecture Skills Framework should then be shared with the department leaders so that in the future, they can make more informed choices when providing internal candidates for the EA team.
E. You recommend that an architecture maturity assessment should be conducte
F. This will identify the practices on which the agency should focus to see the greatest improvement and ensure that the basic enterprise architecture process is documente
G. As part of the assessment, all of the team leaders should be interviewed and their qualifications assesse
H. In order to rectify areas of low proficiency, they are expected to attend additional EA training course
I. When the team leaders have achieved the desired levels of proficiency, they should apply a similar process for their staff members.
J. You recommend that you work with the EA steering team to adapt the TOGAF Architecture Skills Framework for use within the architecture practice at the agenc
K. The categories of architecture roles, the required skills for each role and the desired level of proficiency for each role and skill will be defined by this framewor
L. Each team member, or prospective team member, can then be evaluated for suitability against these roles and skill
M. Staffing and training adjustments can then be made as necessary to close gaps that are discovered.
N. You recommend that to address the issues identified in the review, the experienced team leaders should mentor the junior team member
O. At the same time additional training should be provide
P. Since it is now known that some models are improperly defined and may have caused cascading errors in other parts of the architecture, you recommend an iteration of the Migration Planning phase occur, so as to develop a coordinated transition to a new baseline using the last known good architectur
Q. Once the artifacts are consistent and correct, these can be applied to this new baseline.

Answer: C

NEW QUESTION 233
- (Exam Topic 2)
Which of the following statements does NOT correctly describe Architecture Principles?

A. They are most effective when they are embraced and used across the organization
B. They are based on enterprise principles
C. They are detailed policies that prescribe behaviors and requirements
D. Even though they may appear generic, they should be tailored to reflect an organization's culture and goals

Answer: C

NEW QUESTION 236
- (Exam Topic 2)
Complete the sentence. Two of the four architecture domains that are subsets of an overall Enterprise Architecture are Business and Technology, the other two are Application and _____

A. Vision
B. Transition
C. Segment
D. Capability
E. Data

Answer: E

NEW QUESTION 239
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