



# **The-Open-Group**

## **Exam Questions OG0-091**

TOGAF 9 Part 1

#### NEW QUESTION 1

Which of the following is the architecture domain that describes the logical software and hardware capabilities?

- A. Application Architecture
- B. Business Architecture
- C. Data Architecture
- D. Technology Architecture

**Answer:** D

#### NEW QUESTION 2

Which one of the following statements about TOGAF Building Blocks is NOT true?

- A. They are a package of functionality intended to meet the business needs across the organization
- B. They should have stable, published interfaces that allow other building blocks to interoperate with them
- C. They are equivalent to software component objects or web services
- D. They may have multiple implementations but with different, interdependent Building Blocks
- E. They may be assembled from other Building Blocks

**Answer:** C

#### NEW QUESTION 3

Complete the sentence. As the architecture evolves, the assets in the Solutions Continuum progress towards a (n)

- A. Common Systems Architecture
- B. Industry Specific Architecture
- C. Foundation Solution
- D. Organization Specific Solution
- E. Technology Neutral Implementation

**Answer:** D

#### NEW QUESTION 4

Complete the sentence. The Requirements Management Phase .

- A. addresses and resolves requirements between ADM phases
- B. is a central process that prioritizes requirements for all ADM phases
- C. is used to dispose of resolved requirements for all ADM phases
- D. generates new requirements and passes them to all ADM phases
- E. stores requirements and manages their flow into relevant ADM phases

**Answer:** E

#### NEW QUESTION 5

Which one of the following statements best describes why the ADM should be adapted?

- A. To align it closer to the business
- B. To make the use more realistic
- C. To move through the cycle faster
- D. To suit the specific needs of the enterprise

**Answer:** D

#### NEW QUESTION 6

Which one of the following provides a foundation for making architecture and planning decisions, framing policies, procedures, and standards, and supporting resolution of contradictory situations?

- A. Architecture principles
- B. Buy lists
- C. Procurement policies
- D. Requirements
- E. Stakeholder concerns

**Answer:** A

#### NEW QUESTION 7

What level of the Architecture Landscape provides a long-term summary view of the entire enterprise?

- A. Capability Architecture
- B. Operational Architecture
- C. Segment Architecture
- D. Strategic Architecture
- E. Tactical Architecture

**Answer:**

D

#### NEW QUESTION 8

Which one of the following is NOT an element of an architecture framework?

- A. A common vocabulary
- B. A list of recommended standards
- C. A method for designing an information system in terms of building blocks
- D. A set of structuresWhich can be used to develop a broad range of architectures
- E. A system development lifecycle method for software engineering

**Answer:** E

#### NEW QUESTION 9

Complete the sentence. All of the following are sections of the recommended template for defining Architecture Principles, except

- A. Name
- B. Statement of Principle
- C. Rationale
- D. Enforcement Policy
- E. Implications

**Answer:** D

#### NEW QUESTION 10

What part of the Architecture Repository holds specifications toWhich architectures must conform?

- A. Standards Information Base
- B. Enterprise Continuum
- C. Governance Log
- D. Architecture Landscape
- E. Reference Library

**Answer:** A

#### NEW QUESTION 10

Which one of the following best describes a primary use of the Architecture Vision document?

- A. A checklist for compliance reviews
- B. An evaluation tool to select vendors to conduct a proof of concept demonstration
- C. A tool for calculating detailed cost estimates
- D. A tool for project planning the implementation activities
- E. A tool for selling the benefits of the proposed capability to stakeholders

**Answer:** E

#### NEW QUESTION 11

What class of architectural information within the Architecture Repository defines processes that support governance of the Architecture Repository?

- A. Architecture Capability
- B. Architecture Landscape
- C. Architecture Metamodel
- D. Governance Log
- E. Reference Library

**Answer:** A

#### NEW QUESTION 16

In the Preliminary Phase, Which of the following drives the requirements and performance metrics when scoping the enterprise architecture work?

- A. Architecture governance
- B. Business imperatives
- C. Solution architecture
- D. Service level agreements
- E. Time horizon

**Answer:** B

#### NEW QUESTION 20

Complete the sentence. The Architecture Board is typically responsible and accountable for achieving all of the following goals except

- A. ensuring consistency between sub-architectures
- B. approving the strategic business plans proposed by individual organization units within the enterprise
- C. enforcement of architecture compliance
- D. identifying and approving components for reuse
- E. providing the basis for all decision-making with regard to changes to the architecture

**Answer:** B

**NEW QUESTION 25**

The statement, "Getting information to the right people at the right time in a secure, reliable manner in order to support the operations that are core to the extended enterprise" describes the concept of

- A. Boundaryless Information Flow
- B. Interoperability
- C. Portability
- D. Service Oriented Architecture
- E. Semantic Web

**Answer:** A

**NEW QUESTION 27**

Which phase of the ADM is an on-going activity that is visited throughout a TOGAF architecture project?

- A. Architecture Change Management
- B. Implementation governance
- C. Migration planning
- D. Preliminary Phase
- E. Requirements Management

**Answer:** E

**NEW QUESTION 31**

Which of the following describes a key objective of the Technology Architecture Phase?

- A. To define the solution architecture needed to support the Application Architecture
- B. To define technology components into a set of technology platforms
- C. To define the Transition Architectures needed to achieve the Target Architecture
- D. To develop a migration plan to deliver incremental capabilities
- E. To select a set of technology products that will form the basis of a solution architecture

**Answer:** B

**NEW QUESTION 33**

Complete the sentence. In TOGAF, legacy systems and processes that are going to be used again in the future are considered

- A. Architecture Building Blocks
- B. Components
- C. Patterns
- D. Re-usable Building Blocks
- E. Solution Building Blocks

**Answer:** D

**NEW QUESTION 36**

Which of the following describes the Architecture Vision document?

- A. A description of individual change increments showing progression from the baseline to target architecture
- B. A detailed schedule for implementation of the target architecture
- C. A high level description of the baseline and target architectures
- D. A joint agreement between the development team and sponsor on the deliverables and quality of an architecture
- E. A set of rules and guidelines to support fulfilling the mission of the organization

**Answer:** C

**NEW QUESTION 38**

According to TOGAF, Which one of the following best describes an enterprise architecture?

- A. An architecture of a commercial organization
- B. An architecture that consists of more than one subsidiary company
- C. An architecture that crosses multiple systems, and multiple functional groups within the enterprise
- D. The highest level of architecture that can be achieved in a given organization

**Answer:** C

**NEW QUESTION 40**

Which one of the following does TOGAF Part VII recommend in order to implement an Enterprise Architecture Capability?

- A. Develop an Architecture Roadmap
- B. Populate the Architecture Repository
- C. Populate the Enterprise Continuum
- D. Use the Architecture Development Method

E. Use the Implementation Governance Phase

**Answer:** D

#### NEW QUESTION 44

According to TOGAF, Which of the following is the usual approach for developing the Baseline Business Architecture if no architecture or few architecture assets exist?

- A. Bottom up
- B. Envisioning
- C. Extensive
- D. Refactoring
- E. Top down

**Answer:** A

#### NEW QUESTION 45

According to TOGAF, Which of the following best describes the classification of architectural change in the case where multiple server systems are being consolidated to a single system?

- A. A bottom-up change to enhance operational capability
- B. An incremental change handled via change management techniques
- C. A re-architecting change that puts the whole architecture through an ADM cycle
- D. A revision change of the enterprise architecture
- E. A simplification change handled via change management techniques

**Answer:** E

#### NEW QUESTION 50

In Which phase of the TOGAF ADM are Gap Analysis results from earlier phases consolidated?

- A. Phase D
- B. Phase E
- C. Phase F
- D. Phase G
- E. Phase H

**Answer:** B

#### NEW QUESTION 55

According to TOGAF, Which of the following best describes Architecture Governance?

- A. A categorization mechanism for architecture and solution artifacts
- B. A framework for operational and change activity
- C. A method for designing an information system in terms of a set of building blocks
- D. The lifecycle management of information and related technology used by an organization
- E. The practice by which enterprise architectures are controlled at an enterprise-wide level

**Answer:** E

#### NEW QUESTION 59

Gap Analysis is a technique used in Phases B, C, D and E. Which one of the following statements best describes the gap analysis technique?

- A. It highlights areas of stakeholder concern
- B. It highlights the impacts of change
- C. It highlights services that are yet to be developed
- D. It highlights services that are available
- E. It highlights different viewpoints

**Answer:** C

#### NEW QUESTION 63

What document is used to initiate a TOGAF ADM cycle?

- A. Architecture Roadmap
- B. Statement of Architecture Work
- C. Architecture Landscape
- D. Request for Architecture Work
- E. Architecture Vision

**Answer:** D

#### NEW QUESTION 65

Complete the sentence. A server consolidation project that does not change the operating characteristics of the applications would require .

- A. a complete ADM cycle
- B. a complete re-architecting change
- C. a full revision of the enterprise architecture
- D. an incremental change
- E. a simplification change

**Answer:** E

#### NEW QUESTION 66

Complete the sentence. All of the following are parts of the conceptual structure of the TOGAF Architecture Governance Framework, except

- A. Content
- B. Context
- C. Process Flow Control
- D. Repository
- E. Vision

**Answer:** E

#### NEW QUESTION 67

Which of the following statements best describes risk management in the ADM?

- A. Risk analysis is best conducted in the Architecture Vision phase so that the risk is eliminated in subsequent phases
- B. Risk analysis should be carried out first in the Migration Planning phase
- C. Risk analysis is outside the scope of enterprise architecture projects
- D. Risk is pervasive in all enterprise architecture activity and should be managed in all phases of the ADM
- E. The only risks that are within the scope of enterprise architecture are technological risks

**Answer:** D

#### NEW QUESTION 69

Complete the sentence by selecting the applicable pair of words. According to TOGAF, a/an is used to describe the of a stakeholder.

- A. activity model, perspective
- B. viewpoint, requirements
- C. view, concerns
- D. Node Connectivity Diagram, interconnections
- E. Architecture trade-off analysis, constraints

**Answer:** C

#### NEW QUESTION 72

Which of the following is a re-usable artifact that is used to create architecture models addressing stakeholder concerns?

- A. Catalog
- B. Matrix
- C. Diagram
- D. View
- E. Viewpoint

**Answer:** E

#### NEW QUESTION 73

Which of the following describes how the Enterprise Continuum is used when developing an enterprise architecture?

- A. To coordinate with the other management frameworks in use
- B. To describe how an architecture addresses stakeholder concerns
- C. To identify and understand business requirements
- D. To provide a system for continuous monitoring
- E. To structure re-usable architecture and solution assets

**Answer:** E

#### NEW QUESTION 77

Which section of the TOGAF document contains a structured metamodel for architectural artifacts?

- A. Part II: Architecture Development Method
- B. Part III: ADM Guidelines and Techniques
- C. Part IV: Architecture Content Framework
- D. Part VI: TOGAF Reference Models
- E. Part VII: Architecture Capability Framework

**Answer:** C

#### NEW QUESTION 78

Which of the following does TOGAF provide as a set of reference materials for establishing an architecture function within an organization?

- A. Architecture Content Framework
- B. Technical Reference Model
- C. Integrated Information Infrastructure Reference Model
- D. Architecture Development Method
- E. Architecture Capability Framework

**Answer:** E

#### NEW QUESTION 81

In which ADM phase is the goal to ensure that the architecture achieves its original target business value?

- A. Phase E
- B. Phase F
- C. Phase G
- D. Phase H
- E. Preliminary Phase

**Answer:** D

#### NEW QUESTION 86

Which of the following best describes the purpose of the Architecture Vision?

- A. It contains an assessment of the current architecture requirements
- B. It defines the scope and approach to complete an architecture project
- C. It is sent from the sponsor and triggers the start of an architecture development cycle
- D. It provides a high-level aspirational view of the end architecture project
- E. It provides a schedule for implementation of the target architecture

**Answer:** D

#### NEW QUESTION 88

Which of the following describes a purpose of an Architecture Compliance review?

- A. Identifying business transformation risks for an architecture project
- B. Identifying errors in the project architecture
- C. Identifying relationships between management frameworks
- D. Identifying stakeholders and their concerns

**Answer:** B

#### NEW QUESTION 91

Which ADM phase establishes the connection between the architecture organization and the implementation organization through the Architecture Contract?

- A. Phase E
- B. Phase F
- C. Phase G
- D. Phase H
- E. Requirements Management

**Answer:** C

#### NEW QUESTION 93

Which section of the TOGAF template for defining principles should highlight the requirements for carrying out the principle?

- A. Implications
- B. Name
- C. Rationale
- D. Statement

**Answer:** A

#### NEW QUESTION 94

Which of the following best describes an approach for adapting the ADM in the situation where business principles dictate that a packaged solution be used?

- A. Completion of the Business Architecture should follow the Information Systems Architecture
- B. Create an Architecture Vision and then a detailed Business Architecture
- C. Produce a "cut-down" version of the ADM suitable to the resources available
- D. Tailor the ADM in conjunction with another architecture framework that has deliverables specific to the vertical sector
- E. Tailor the ADM to reflect the relationships with, and dependencies on other management processes within the organization

**Answer:** A

#### NEW QUESTION 95



Which of the following is a responsibility of an Architecture Board?

- A. Allocating resources for architecture projects
- B. Creating the Statement of Architecture Work
- C. Enforcement of architecture compliance
- D. Determining the scope of an architecture compliance review
- E. Conducting assessments of the maturity level of architecture discipline within the organization

**Answer:** C

#### NEW QUESTION 100

Which of the following statements best describes how Architecture Principles are used within the ADM?

- A. They are used to define the framework and detailed methodologies
- B. They are used to define stakeholders and their concerns
- C. They are used to determine the readiness factors impacting the organization
- D. They are used to guide decision making within the enterprise
- E. They are used to resolve and dispose of requirements

**Answer:** D

#### NEW QUESTION 103

Which part of TOGAF describes a step-by-step approach to developing an enterprise architecture?

- A. ADM Guidelines and Techniques
- B. Architecture Capability Framework
- C. Architecture Content Framework
- D. Architecture Development Method
- E. Enterprise Continuum & Tools

**Answer:** D

#### NEW QUESTION 107

Which of the following best describes the purpose of the Business Transformation Readiness Assessment technique?

- A. To determine if the organization is ready to undergo change
- B. To determine if the stakeholders support the implementation plan
- C. To ensure that there are adequate trained engineers to develop the solution
- D. To ensure that there is sufficient funding to execute the transformation
- E. To plan the migration steps needed to achieve the transformation

**Answer:** A

#### NEW QUESTION 110

Which of the following best describes the purpose of the Gap Analysis technique?

- A. To determine service levels for the architecture
- B. To establish quality metrics for the architecture
- C. To identify commercial building blocks to be purchased
- D. To identify missing functions
- E. To validate nonfunctional requirements

**Answer:** D

#### NEW QUESTION 115

What technique does TOGAF recommend that focuses on achieving business outcomes rather than just technical deliverables?

- A. Business Transformation Readiness Assessment
- B. Business Value Assessment Technique
- C. Capability-Based Planning
- D. Communications and Stakeholder Management
- E. Quality Function Deployment

**Answer:** C

#### NEW QUESTION 116

Which one of the following best describes the purpose of ADM Phase E?

- A. To define the initial implementation plans
- B. To define the scope, identifying stakeholders and obtaining approvals
- C. To develop the Technology Architecture
- D. To manage requirements throughout the ADM
- E. To perform architectural oversight for the implementation

**Answer:** A



#### NEW QUESTION 121

Which of the following best describes the TOGAF Architecture Development Method?

- A. A process for managing architecture requirements
- B. A classification mechanism for architectures and solutions
- C. A process for managing and controlling change at an enterprise-wide level
- D. A view of the Architecture Repository
- E. A process for developing an organization-specific enterprise architecture

**Answer:** E

#### NEW QUESTION 126

Which section of the TOGAF template for Architecture Principles should highlight the business benefits for adhering to the principle?

- A. Implications
- B. Name
- C. Rationale
- D. Statement

**Answer:** C

#### NEW QUESTION 130

According to TOGAF, Which of the following is a characteristic of a Foundation Architecture?

- A. It contains only solution building blocks
- B. It contains business functions and processes specific to a particular industry sector
- C. It contains building blocks and their corresponding standards
- D. It includes a model of application components and application services software, including brokering applications
- E. It includes models for common high-level business functions, such as supply chain management

**Answer:** C

#### NEW QUESTION 133

What technique does TOGAF recommend for evaluating the status of an organization to undergo change?

- A. Business Transformation Readiness Assessment
- B. Business Value Assessment Technique
- C. Capability-Based Planning
- D. Communications and Stakeholder Management
- E. Gap Analysis

**Answer:** A

#### NEW QUESTION 135

Complete the sentence. The Enterprise Continuum provides methods for classifying architecture artifacts as they evolve from

- A. Foundation Architectures to re-usable architecture assets
- B. generic architectures to Organization-Specific Architectures
- C. generic solutions to Industry Models
- D. generic architectures to reusable Solution Building Blocks
- E. Solutions Architectures to Solution Building Blocks

**Answer:** B

#### NEW QUESTION 139

Complete the sentence. The ADM can be viewed as the process of populating the enterprise's own with relevant re-usable building blocks taken from the more generic side of the Enterprise Continuum.

- A. Architecture Repository
- B. Architecture Requirements
- C. Implementation and Migration plan
- D. Standards Information Base
- E. Strategic Architecture

**Answer:** A

#### NEW QUESTION 141

Which of the following is described by the TOGAF Architecture Content Framework as a type of artifact that shows relationships between things?

- A. Building Block
- B. Catalog
- C. Diagram
- D. Matrix
- E. Deliverable

**Answer:** D

#### NEW QUESTION 142

Which ADM phase is responsible for assessing the performance of the architecture and making recommendations for change?

- A. Phase A
- B. Phase E
- C. Phase F
- D. Phase G
- E. Phase H

**Answer:** E

#### NEW QUESTION 146

Which of the following describes the Phase H classification for an Incremental change?

- A. A change driven by a requirement to derive additional value from the existing investment
- B. A change driven by a requirement to increase investment in order to create new value for exploitation
- C. A change driven by a requirement to reduce investment
- D. A change driven by a requirement to re-align with the business strategy

**Answer:** A

#### NEW QUESTION 147

Which of the following is defined by TOGAF as a representation of a system from the perspective of a related set of concerns?

- A. Architecture Building Block
- B. Capability Architecture
- C. Statement of Work
- D. View
- E. Viewpoint

**Answer:** D

#### NEW QUESTION 152

Which of the following is described by the TOGAF Architecture Content Framework as a type of artifact that shows lists of things?

- A. Building Block
- B. Catalog
- C. Diagram
- D. Matrix
- E. Deliverable

**Answer:** B

#### NEW QUESTION 155

In which of the following ADM Phases do building blocks become implementation-specific?

- A. Phase A
- B. Phase B
- C. Phase C
- D. Phase D
- E. Phase E

**Answer:** E

#### NEW QUESTION 159

Which of the following statements best describes the purpose of enterprise architecture?

- A. To allow an enterprise to exploit the latest trends in technology
- B. To enable the CIO to take effective control of the business units across an enterprise
- C. To ensure compliance in an enterprise to corporate auditing standards
- D. To optimise an enterprise into an environment that is responsive to business needs
- E. To provide a set of standards that all actors must adhere to within an enterprise

**Answer:** D

#### NEW QUESTION 160

Which of the following does TOGAF describe as a package of functionality defined to meet business needs across an organization?

- A. An application
- B. An architecture viewpoint
- C. A building block
- D. A deliverable
- E. A solution architecture

**Answer:** C

**NEW QUESTION 163**

Which phase of the ADM establishes a set of Principles?

- A. Preliminary Phase
- B. Phase A
- C. Phase D
- D. Phase G
- E. Phase H

**Answer:** A

**NEW QUESTION 165**

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