

Exam Questions CSM-001

Certified Scrum Master (CSM)

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NEW QUESTION 1

The Scrum Framework encompasses rules or guidelines for documentation?

- A. True
- B. False

Answer: B

NEW QUESTION 2

_____ can change the priority of items in the _____ backlog at any time.

- A. The Team; Product
- B. The Product Owner(s); Sprint
- C. The Product Owner(s); Product
- D. The Scrum Master; Sprint

Answer: C

NEW QUESTION 3

Which of the following statements best describes Product Backlog items?

- A. Undefined or poorly defined Product Backlog items should be placed on the Product Backlog with a low priority
- B. All Product Backlog items are the result of a(n) analysis, requirements and/or design phase(s).
- C. Undefined or poorly defined Product Backlog items should be kept out from the Product Backlog until sufficient detail is known.
- D. Every Product Backlog item, whether low priority or high priority, should possess sufficient detail for the Team to complete in a Sprint.

Answer: C

NEW QUESTION 4

_____ constitute the Sprint Backlog and are often estimated in hours?

- A. User Stories
- B. Use Cases
- C. Features
- D. Tasks

Answer: D

NEW QUESTION 5

Which of the following is not a Product Owner responsibility?

- A. Maintaining the Product Backlog with current information
- B. Working with stakeholders to determine and detail product features
- C. Assigning tasks to team members
- D. Prioritizing the Product Backlog

Answer: C

NEW QUESTION 6

Which of the following activities do not occur at the end of the Sprint?

- A. Software development
- B. Release deployment
- C. Sprint review meeting
- D. Quality assurance testing

Answer: AD

NEW QUESTION 7

Which of the following is not a Scrum Master responsibility?

- A. Establish priorities together with product owner for Product Backlog items
- B. Preventing Senior Management from shifting team priorities
- C. Empowering the team
- D. Socializing scrum throughout the organization

Answer: B

NEW QUESTION 8

How many hours per day should a person on a Scrum team work?

- A. A sustainable pace, usually from 7-8 hours per day.
- B. An "ideal day" measuring only when he or she is productive.

- C. However many hours are needed to get the work done.
- D. 14 hour

Answer: A

NEW QUESTION 9

According to Scrum, the amount of time for a team to plan Sprint activities is expressed in what unit of time?

- A. Weeks
- B. Days
- C. Hours
- D. Minutes

Answer: C

NEW QUESTION 10

You are the Scrum Master and your Development Team of 6 members has completed six Sprints with the following information:

- Sprint 1: 10 pontos
- Sprint 2: 11 pontos
- Sprint 3: 15 pontos
- Sprint 4: 14 pontos
- Sprint 5: 15 pontos
- Sprint 6: 10 pontos

The remaining story points for product development total 42. What is the approximate number of Sprint required to complete product development?

- A. 6
- B. 5
- C. 4
- D. 3

Answer: B

NEW QUESTION 10

What is the primary objective of the daily scrum?

- A. To share with the team what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks
- B. To give a status report to the Product Owner on what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks.
- C. To discuss work details with the team since every team member must attend the meeting
- D. To give a status report to the Scrum Master on what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks.

Answer: A

NEW QUESTION 12

You are the Scrum Master and the very first Sprint will complete in 5 days. You are creating a meeting invite for the Sprint Review to demo the items completed in the Sprint. Who should you invite as a required attendee to the Sprint Review?

- 1. Product Owner(s)
- 2. Development Team
- 3. Business Users

- A. 1, 2, and 3
- B. 1 and 2 only
- C. The entire company
- D. 1 only

Answer: B

NEW QUESTION 16

Which statement below best describes the primary objective of the Sprint Retrospective?

- A. The primary objective of the Sprint Retrospective is to identify what went wrong or hindered the Sprint
- B. The primary objective of the Sprint Retrospective is to provide feedback to the Product Owner(s).
- C. The primary objective of the Sprint Retrospective is to recommend ways to work better in the Sprint

Answer: C

NEW QUESTION 17

What is the maximum amount of time a sprint retrospective should take?

- A. 1 hour
- B. 1 and half hour
- C. 3 hours, for an 30 days Sprint

Answer: C

NEW QUESTION 19

What happens when all committed items (requirements) are not completed at the end of the Sprint?

- A. The Sprint duration is extended
- B. The tasks are determined to be unnecessary
- C. They return to the product backlog
- D. None of the above

Answer: C

NEW QUESTION 23

The most encouraged time of day to hold a Scrum Daily Meeting is:

- A. A beginning of the day
- B. Immediately after lunch
- C. 4:30 PM
- D. 7:00 PM

Answer: A

NEW QUESTION 25

Is Scrum Master a "management" position?

- A. Yes
- B. No

Answer: A

NEW QUESTION 26

Who is on the Scrum Team?

- A. Project Manager
- B. Project Owner
- C. Product Owner
- D. Development Team
- E. Manager
- F. CEO
- G. Scrum Master

Answer: CDG

NEW QUESTION 31

What is the Scrum?

- A. A framework within which people can address complex adaptive problems, while productively and creatively delivering products of the highest possible value
- B. It's not a Agile Framework
- C. Scrum is a complete process to develop software
- D. None of above

Answer: A

NEW QUESTION 33

What happens when the Sprint is cancelled?

- A. The Scrum Team disbands immediately
- B. The complete Sprint Backlog is put back to the Product Backlog
- C. The completed Sprint Backlog items are evaluated for a release and incomplete items are
- D. The completed Sprint Backlog items are evaluated for a release and incomplete items are put back to the Product Backlog

Answer: D

NEW QUESTION 34

What is the Release Burn down?

- A. A graph indicating what has been completed by the Scrum Team
- B. A measure of the remaining Product Backlog across the time of a release plan
- C. What has been completed by the Scrum Team to date
- D. The work remaining to be completed by the Product Owner

Answer: B

NEW QUESTION 35

More than one Scrum Team is working on a single project or release. How should the Product Backlog be arranged?

- A. A separate Product Backlog is constructed for each Scrum Tea

- B. All of the increments are integrated at the end in an integration Sprint
- C. All Scrum Teams work from a common Product Backlog and integrate their work every sprint
- D. Only one Scrum Team should work on Scrum project
- E. Scrum Teams should have their separate Product Backlogs

Answer: B

NEW QUESTION 38

When many Scrum Teams are working on the same product, should all of their increments be integrated every Sprint?

- A. No, that is far too hard
- B. No, each Scrum Team stands alone
- C. Yes, but only the Scrum's Teams whose work has dependencies
- D. Yes, otherwise Product Owners may not be able to inspect what is done accurately

Answer: D

NEW QUESTION 41

What is the primary responsibility of the Scrum Master?

- A. To Prioritize the Product Backlog
- B. To remove any impediments the Development Team encounters during their work
- C. To work with the Product Owner to develop the Product Backlog
- D. To manage the Development Team

Answer: B

NEW QUESTION 43

The Sprint Backlog is owned by?

- A. The Scrum Master
- B. The Product Owner
- C. The Development Team
- D. The Scrum Master and Development Team

Answer: C

NEW QUESTION 47

Which objectives are covered as part of Sprint Planning?

- A. Understanding what functionality the Product Owner desires within the next Sprint and figuring out how to do it.
- B. Updating the scope of the release with all Sprints, end dates, and costs
- C. Reviewing current functionality that binds the software solution
- D. Recalculating empirical velocity, adjusting team capacity accordingly, and projecting end dates

Answer: A

NEW QUESTION 50

The Development Team should have all the skills needed to:

- A. Complete the project as estimated when the date and cost are committed to the Product Owner.
- B. Turn the Product Backlog it selects into an increment of potentially shippable product functionality.
- C. Do all of the development work, but not the types of testing that require specialized testing, tools, and environments.

Answer: B

NEW QUESTION 54

What is the primary way a Scrum Master keeps a Development Team working at its highest level of productivity?

- A. By ensuring the meetings start and end at the proper time
- B. By facilitating Development Team decisions and removing impediments
- C. By preventing changes to the Backlog once the Sprint begins
- D. By keeping high value features high in the Product Backlog

Answer: B

NEW QUESTION 59

Which of the following might the Scrum Team discuss during a Sprint Retrospective?

- A. Methods of communication
- B. The way the Scrum Team does Sprint Planning
- C. Skills needed to improve the Development Team's ability to deliver
- D. Its Definition of Done
- E. All of the above

Answer: E

NEW QUESTION 60

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

- A. The Product Owner
- B. The Scrum Master
- C. The Project Manager
- D. The Development Team

Answer: A

NEW QUESTION 65

During the sprint review the project is assessed against the _____

- A. Sprint goal
- B. Sprint Planning
- C. Sprint review
- D. Sprint retrospective

Answer: A

NEW QUESTION 66

True or False: Scrum Team is self-empowered to do whatever is necessary to achieve sprint goal within organization guidelines.

- A. True
- B. False

Answer: A

NEW QUESTION 71

What is an ideal size for a Scrum team?

- A. 13
- B. 4
- C. 7
- D. 10

Answer: C

NEW QUESTION 75

True or False: Story Points are for sizing, not for time estimation?

- A. True
- B. False

Answer: A

NEW QUESTION 80

Which of the following are artifacts associated with Scrum?

- A. Product specification
- B. Effort chart
- C. Sprint backlog
- D. Product owner list

Answer: C

NEW QUESTION 84

It's come to your attention that some team members feel that Carlos is a negative influence on the team. You can certainly understand why — he believes that everything is doomed. What should you do?

- A. Remove Carlos from the team.
- B. Use Carlos as an asset, particularly during risk identification
- C. Ignore him and hope it goes away
- D. Escalate the issue with the higher authorities

Answer: B

NEW QUESTION 89

Andrea is a very productive team member, but she's always poking around for information and asking for details, especially in areas of the project that she isn't involved in. What should you do?

- A. Tell her to stop being so nosy

- B. Think about why she's asking questions and try to address the root of the problem
- C. Ignore her and hope it goes away
- D. Tell her to contact a Subject Matter Expert

Answer: B

NEW QUESTION 90

A _____ chart is a graphical representation of work left to do versus time.

- A. bum down
- B. flow
- C. pie
- D. gantt

Answer: A

NEW QUESTION 95

True or False: Scrum teams may include cross-functional teams?

- A. True
- B. False

Answer: A

NEW QUESTION 100

Which system provides evolutionary framework for incremental process improvement?

- A. Kanban
- B. Agile
- C. Poke-Yoke
- D. Service Management

Answer: A

NEW QUESTION 101

Which of the following is a role in the Scrum framework?

- A. Team
- B. System Administrator
- C. Software Tester
- D. Scrum Developer

Answer: A

NEW QUESTION 102

Which type of testing defines, end-to-end testing done to ensure that nothing is broken in the integrating modules?

- A. User acceptance testing
- B. Integration Testing
- C. Regression Testing
- D. Exploratory testing

Answer: C

NEW QUESTION 103

Agile software development also promotes industry best practices that _____ and _____

- A. Emphasize teamwork; customer involvement
- B. Emphasize managers; stakeholder involvement
- C. Emphasize team members; partner involvement
- D. Emphasize software developers; manager involvement

Answer: A

NEW QUESTION 104

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