



## **GAQM**

### **Exam Questions CSM-001**

Certified Scrum Master (CSM)

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#### NEW QUESTION 1

How should items in the Product Backlog be ordered?

- A. Alphabetically first and then by list order in the Product Backlog
- B. Grouped by business features first and then chronologically by date of original business request
- C. Prioritized by business importance first
- D. The items that result in biggest ROI, must be prioritized first;
- E. Chronologically by date of original business request first and then by list order in the Product Backlog

**Answer:** C

#### NEW QUESTION 2

Why does Scrum prevent Product Owners from changing Product Backlog items that are being worked on during the Sprint?

- A. The development team cannot meet their Sprint commitment to complete work if requirements are changing
- B. A Sprint cycle is not enough time for senior management review and approve changes
- C. This forces Product Owners to focus on what is really important for the team to develop.
- D. The development team must be able to limit the Product Owner authority

**Answer:** C

#### NEW QUESTION 3

Which of the following is not a Scrum artifact?

- A. User Stories
- B. Sprint Backlog
- C. Product Backlog
- D. Increment of Software

**Answer:** A

#### NEW QUESTION 4

You are the new Scrum Master at a company currently doing RUP in three month iterations. Your current task in switching from RUP to Scrum is to define how long the Sprint cycle should be. In what units of time should you define the sprint cycle?

- A. A fixed amount of months
- B. A fixed amount of weeks, excluding holidays
- C. A fixed amount of days
- D. A fixed amount of hours

**Answer:** C

#### NEW QUESTION 5

\_\_\_\_\_ can change the priority of items in the \_\_\_\_\_ backlog at any time.

- A. The Team; Product
- B. The Product Owner(s); Sprint
- C. The Product Owner(s); Product
- D. The Scrum Master; Sprint

**Answer:** C

#### NEW QUESTION 6

Who determines whether the development team has been assigned enough work in a Sprint?

- A. The Development Team
- B. The Product Owner
- C. The Product Owner and the Scrum Master
- D. The Scrum Master

**Answer:** A

#### NEW QUESTION 7

Which of the following is not a Product Owner responsibility?

- A. Maintaining the Product Backlog with current information
- B. Working with stakeholders to determine and detail product features
- C. Assigning tasks to team members
- D. Prioritizing the Product Backlog

**Answer:** C

#### NEW QUESTION 8

What does the Scrum Development Team attempt to develop every Sprint?

- A. A product that is ready for customer delivery
- B. A completed Sprint Backlog
- C. A product that is ready for QA and/or QC testing
- D. A product increment that is potentially-ready for customer delivery

**Answer:** D

#### NEW QUESTION 9

What is the maximum duration of each Sprint planning meeting section?

- A. 1 hour
- B. 30 minutes
- C. 4 hours
- D. 2 hours
- E. 15 minutes

**Answer:** C

#### NEW QUESTION 10

Which of the following is not a Scrum Master responsibility?

- A. Establish priorities together with product owner for Product Backlog items
- B. Preventing Senior Management from shifting team priorities
- C. Empowering the team
- D. Socializing scrum throughout the organization

**Answer:** B

#### NEW QUESTION 10

According to Scrum, the amount of time for a team to plan Sprint activities is expressed in what unit of time?

- A. Weeks
- B. Days
- C. Hours
- D. Minutes

**Answer:** C

#### NEW QUESTION 15

You are the Scrum Master and your Development Team of 6 members has completed six Sprints with the following information:

Sprint 1: 10 pontos  
Sprint 2: 11 pontos  
Sprint 3: 15 pontos  
Sprint 4: 14 pontos  
Sprint 5: 15 pontos  
Sprint 6: 10 pontos

The remaining story points for product development total 42. What is the approximate number of Sprint required to complete product development?

- A. 6
- B. 5
- C. 4
- D. 3

**Answer:** B

#### NEW QUESTION 16

What is the primary objective of the daily scrum?

- A. To share with the team what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks
- B. To give a status report to the Product Owner on what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks.
- C. To discuss work details with the team since every team member must attend the meeting
- D. To give a status report to the Scrum Master on what each member has completed in the Sprint, what each member will work on next, and to report progress roadblocks.

**Answer:** A

#### NEW QUESTION 17

Which statement best describes what it means for an activity to be time-boxed?

- A. The activity must take place on a particular date
- B. The activity must start at a particular time
- C. There is a maximum time limit for the activity
- D. There is a recommended amount of time for the activity

**Answer:** C

#### NEW QUESTION 18

You are the Scrum Master and the very first Sprint will complete in 5 days. You are creating a meeting invite for the Sprint Review to demo the items completed in the Sprint. Who should you invite as a required attendee to the Sprint Review?

1. Product Owner(s)
2. Development Team
3. Business Users

- A. 1, 2, and 3  
B. 1 and 2 only  
C. The entire company  
D. 1 only

**Answer:** B

#### NEW QUESTION 21

You are the Scrum Master. The Sprint will complete in two days. Each day of the Sprint is equivalent to 8 hours. The team has just enough time to complete all tasks in the remaining 16 hours with the exception of three tasks. Of these three tasks, two tasks (a total of 6 hours) are required to complete one Product Backlog item and one task (an estimate of 2 hours) is required to complete another Product Backlog item. How should the development team handle the remaining three tasks?

- A. The development team should negotiate with the Product Owner on the definition of "done".  
B. The development team should work the extra 8 hours to complete their commitment to the Product Owner  
C. The development team should place the two Product Backlog items back onto the Product Backlog  
D. The development team should keep the three tasks on the Sprint Backlog for the next Sprint and complete those tasks first

**Answer:** A

#### NEW QUESTION 23

Which statement below best describes the primary objective of the Sprint Retrospective?

- A. The primary objective of the Sprint Retrospective is to identify what went wrong or hindered the Sprint  
B. The primary objective of the Sprint Retrospective is to provide feedback to the Product Owner(s).  
C. The primary objective of the Sprint Retrospective is to recommend ways to work better in the Sprint

**Answer:** C

#### NEW QUESTION 25

Which of the following is not reflected in a Sprint Burn down Chart?

- A. Total Days in Sprint  
B. Number of Tasks Remaining  
C. Day of Sprint  
D. Work Hours Remaining

**Answer:** B

#### NEW QUESTION 30

Which of the following is NOT part of the Sprint?

- A. The product is released to customers after each Sprint  
B. The principal goal for a Sprint is to produce release-quality increments in functionality  
C. Releases usually incorporate the result of multiple Sprints  
D. Occur at times dictated by customer and business needs

**Answer:** A

#### NEW QUESTION 32

What is the maximum amount of time a sprint retrospective should take?

- A. 1 hour  
B. 1 and half hour  
C. 3 hours, for an 30 days Sprint

**Answer:** C

#### NEW QUESTION 35

Who is on the Scrum Team?

- A. Project Manager  
B. Project Owner  
C. Product Owner  
D. Development Team  
E. Manager

- F. CEO
- G. Scrum Master

**Answer:** CDG

#### NEW QUESTION 38

Who is required to attend the Daily Scrum?

- A. Scrum Master
- B. Development Team
- C. Development Team and Product Owner
- D. Development Team and Scrum Master

**Answer:** B

#### NEW QUESTION 41

What is the Scrum?

- A. A framework within which people can address complex adaptive problems, while productively and creatively delivering products of the highest possible value
- B. It's not a Agile Framework
- C. Scrum is a complete process to develop software
- D. None of above

**Answer:** A

#### NEW QUESTION 46

What is the Release Burn down?

- A. A graph indicating what has been completed by the Scrum Team
- B. A measure of the remaining Product Backlog across the time of a release plan
- C. What has been completed by the Scrum Team to date
- D. The work remaining to be completed by the Product Owner

**Answer:** B

#### NEW QUESTION 49

When many Scrum Teams are working on a project, what best describes the definition of "done"?

- A. All teams must use the same definition
- B. Each Team defines and uses its own
- C. Each Team uses its own but must make it clear to all other Teams
- D. It depends

**Answer:** A

#### NEW QUESTION 52

Which three activities will a Product Owner likely engage in during a Sprint?

- A. Run the daily Scrum
- B. Answer questions from the Development Team about items in the current Sprint
- C. Update the Sprint burndown chart
- D. Work with the stakeholders
- E. Prioritize the Development Team's activities.
- F. Provide feedback

**Answer:** BDF

#### NEW QUESTION 53

Which two are properties of the Daily Scrum? (Choose 2)

- A. It is fifteen minutes or less in duration.
- B. It is facilitated by the team lead.
- C. It consists of the Scrum Master asking the Team members the three questions.
- D. Its location and time should remain constant

**Answer:** AD

#### NEW QUESTION 58

Which statement best describes Scrum?

- A. A framework within which complex products in complex environments are developed
- B. A defined and predictive process that conforms to the principles of Scientific Management
- C. A cookbook that defines best practices for software development
- D. A complete methodology that defines how to develop software

**Answer:** A

**NEW QUESTION 60**

When is the Sprint Backlog created?

- A. At the beginning of the project
- B. Prior to the Sprint Planning meeting
- C. During the Sprint
- D. During the Sprint Planning meeting

**Answer:** B

**NEW QUESTION 63**

Which topics should be discussed in the Sprint Review?

- A. the process
- B. coding practices
- C. all of the above
- D. Sprint results

**Answer:** D

**NEW QUESTION 66**

During the sprint review the project is assessed against the \_\_\_\_\_

- A. Sprint goal
- B. Sprint Planning
- C. Sprint review
- D. Sprint retrospective

**Answer:** A

**NEW QUESTION 68**

How many principles form the foundation of the Manifesto for Agile Software Development?

- A. 10
- B. 9
- C. 12
- D. 15

**Answer:** C

**NEW QUESTION 72**

How should the Product Backlog arranged?

- A. Product Backlog items should be sorted by level of effort or complexity in descending order.
- B. Product Backlog items should be sorted by business priority in descending order.
- C. Product Backlog items should be date sorted in ascending order.
- D. Product Backlog items should be grouped by business category or feature.

**Answer:** B

**NEW QUESTION 77**

The \_\_\_\_\_ control model requires that every piece of work be completely understood.

- A. Defined process
- B. Empirical Process
- C. Incremental Process
- D. Six Sigm
- E. Process)

**Answer:** B

**NEW QUESTION 80**

Select which option best completes the following statement: \_\_\_\_\_ is all about response to change.

- A. Change management
- B. Planning
- C. Customer satisfaction
- D. Agile

**Answer:** D

**NEW QUESTION 81**

True or False: The Scrum Framework encompasses rules or guidelines for architecture?

- A. True
- B. False

**Answer:** B

#### NEW QUESTION 82

The term Agile Development was first introduced in:

- A. An addendum called Project Management Principles
- B. The Agile Manifesto
- C. Lean Process Improvement
- D. The Scrum Framework

**Answer:** B

#### NEW QUESTION 86

What is an ideal size for a Scrum team?

- A. 13
- B. 4
- C. 7
- D. 10

**Answer:** C

#### NEW QUESTION 89

True or False: Story Points are for sizing, not for time estimation?

- A. True
- B. False

**Answer:** A

#### NEW QUESTION 92

In an Agile environment, planning happens at which two levels? (Choose two.)

- A. release planning
- B. backlog planning
- C. sprint planning
- D. product planning

**Answer:** AC

#### NEW QUESTION 96

Andrea is a very productive team member, but she's always poking around for information and asking for details, especially in areas of the project that she isn't involved in. What should you do?

- A. Tell her to stop being so nosy
- B. Think about why she's asking questions and try to address the root of the problem
- C. Ignore her and hope it goes away
- D. Tell her to contact a Subject Matter Expert

**Answer:** B

#### NEW QUESTION 101

A classification for any development methodology based on iterative and incremental development, where requirements and solutions evolve through collaboration between selforganizing, cross-functional teams is called:

- A. Scrum
- B. Application Development
- C. Waterfall Development
- D. Agile Development

**Answer:** D

#### NEW QUESTION 102

Which system provides evolutionary framework for incremental process improvement?

- A. Kanban
- B. Agile
- C. Poke-Yoke
- D. Service Management



**Answer:** A

**NEW QUESTION 105**

True or False: Scrum is a collaborative effort involving developers and customers in an ongoing dialog?

- A. True
- B. False

**Answer:** A

**NEW QUESTION 108**

True or False: The sprint planning is a one-day time boxed meeting divided into two 4-hour sessions?

- A. True
- B. False

**Answer:** A

**NEW QUESTION 110**

A line in the Agile Manifesto reads, " \_\_\_\_\_ and \_\_\_\_\_ over processes and tools". Please select which option best completes the statement.

- A. Customer; Individuals
- B. People; Relationships
- C. Customers; Employees
- D. Individuals; Interactions

**Answer:** D

**NEW QUESTION 113**

According to Scrum, the amount of time for a team to plan Sprint activities is expressed in what unit of time?

- A. Weeks
- B. Months
- C. Hours
- D. Minutes

**Answer:** C

**NEW QUESTION 115**

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