



## **PRINCE2-Exams**

### **Exam Questions PRINCE2-Foundation**

PRINCE2 Foundation exam

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#### NEW QUESTION 1

- (Exam Topic 2)

Within which integrated element does PRINCE2 set minimum requirements?

- A. Themes
- B. Processes
- C. Principles
- D. Project environment

**Answer:** A

#### NEW QUESTION 2

- (Exam Topic 2)

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

- A. Project mandate
- B. Initiation stage plan
- C. Project initiation documentation
- D. Project brief

**Answer:** B

#### NEW QUESTION 3

- (Exam Topic 2)

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

**Answer:** B

#### NEW QUESTION 4

- (Exam Topic 2)

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

**Answer:** B

#### Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 5

- (Exam Topic 2)

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

**Answer:** A

#### Explanation:

Reference:

<http://prince2.wiki/Tailoring>

#### NEW QUESTION 6

- (Exam Topic 2)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

**Answer:** B

#### NEW QUESTION 7

- (Exam Topic 2)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer: C**

#### NEW QUESTION 8

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

**Answer: C**

#### Explanation:

Reference

[http://prince2.wiki/Define\\_roles\\_and\\_responsibilities](http://prince2.wiki/Define_roles_and_responsibilities)

#### NEW QUESTION 9

- (Exam Topic 2)

Which management level should approve a course of action if project-level tolerance is exceeded?

- A. Corporate, programme management or the customer
- B. Project board
- C. Project manager
- D. Team manager

**Answer: A**

#### NEW QUESTION 10

- (Exam Topic 2)

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

**Answer: B**

#### Explanation:

Reference <http://prince2.wiki/Plans>

#### NEW QUESTION 10

- (Exam Topic 2)

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

**Answer: A**

#### Explanation:

Reference

[http://prince2.wiki/Managing\\_a\\_Stage\\_Boundary#Objective](http://prince2.wiki/Managing_a_Stage_Boundary#Objective)

#### NEW QUESTION 13

- (Exam Topic 2)

When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

- A. Defined acceptance criteria
- B. the PRINCE2 principles
- C. the terminology used
- D. the number of themes applied

**Answer: D**

#### NEW QUESTION 15

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

**Answer: C**

#### Explanation:

Reference

[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

#### NEW QUESTION 18

- (Exam Topic 2)

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer: A**

#### Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

#### NEW QUESTION 22

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

**Answer: A**

#### Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

#### NEW QUESTION 25

- (Exam Topic 2)

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

**Answer: B**

#### NEW QUESTION 28

- (Exam Topic 2)

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

**Answer: A**

#### Explanation:

Reference

[http://prince2.wiki/Quality#Part\\_2:\\_Quality\\_Control\\_Introduction](http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction)

#### NEW QUESTION 31

- (Exam Topic 2)

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive

- C. Corporate, program management or the customer
- D. Project assurance

**Answer:** C

**Explanation:**

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

**NEW QUESTION 35**

- (Exam Topic 2)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

**Answer:** A

**NEW QUESTION 36**

- (Exam Topic 2)

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

**Answer:** C

**NEW QUESTION 39**

- (Exam Topic 2)

What is the change authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

**Answer:** D

**NEW QUESTION 41**

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

**Answer:** C

**NEW QUESTION 43**

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product

**Answer:** A

**Explanation:**

Reference <https://www.prince2primer.com/prince2-change-control/>

**NEW QUESTION 46**

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project
- D. To identify the number of work packages required

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

**NEW QUESTION 48**

- (Exam Topic 2)

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

**Answer: A**

**NEW QUESTION 50**

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To produce a stage plan for each stage of a multi-stage project
- B. To enable the project board to decide whether it is worthwhile to initiate a project
- C. To provide a fixed point at which acceptance for the project product is confirmed
- D. To enable an organization to understand the work needed to deliver the project's products

**Answer: B**

**Explanation:**

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

**NEW QUESTION 55**

- (Exam Topic 2)

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

**Answer: D**

**NEW QUESTION 58**

- (Exam Topic 2)

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite
- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

**Answer: A**

**Explanation:**

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

**NEW QUESTION 61**

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

**Answer: D**

**NEW QUESTION 66**

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

**Answer: A**

#### NEW QUESTION 69

- (Exam Topic 2)

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

**Answer: C**

#### NEW QUESTION 73

- (Exam Topic 2)

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

**Answer: C**

#### NEW QUESTION 75

- (Exam Topic 2)

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

**Answer: B**

#### Explanation:

Reference:

[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual)

#### NEW QUESTION 77

- (Exam Topic 2)

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

**Answer: B**

#### NEW QUESTION 78

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

**Answer: B**

#### NEW QUESTION 80

- (Exam Topic 2)

Which management product is used to record relationships between specialist products?

- A. Change control approach
- B. Configuration item record
- C. Issue register
- D. Product status account

**Answer: B**

#### NEW QUESTION 85

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'directing a project' process starts when [ ? ] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

**Answer:** A

**Explanation:**

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

**NEW QUESTION 88**

- (Exam Topic 2)

Which are reasons for a benefits management approach?

- \* 1. To state how improvements will be measured
- \* 2. To confirm that the benefits are realized
- \* 3. To estimate the costs of improvement
- \* 4. To define the reason for delivering the improvement

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** AB

**NEW QUESTION 92**

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'managing a stage boundary' process should be executed [ ? ] a management stage.

- A. when a stage plan has been prepared for
- B. at the beginning of
- C. when all the delivery steps have been completed within
- D. at, or close to the end of,

**Answer:** D

**Explanation:**

Reference [https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros\\_1](https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_1)

**NEW QUESTION 93**

- (Exam Topic 2)

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

**Answer:** C

**NEW QUESTION 97**

- (Exam Topic 2)

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

**Answer:** B

**Explanation:**

Reference  
[http://prince2.wiki/Themes#Change\\_Theme](http://prince2.wiki/Themes#Change_Theme)

**NEW QUESTION 99**

- (Exam Topic 2)

Identify the missing words in the following sentence.

The project manager [ ? ] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Directing\\_a\\_Project](http://prince2.wiki/Directing_a_Project)

**NEW QUESTION 101**

- (Exam Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

**Answer: C**

**NEW QUESTION 105**

- (Exam Topic 2)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

**Answer: B**

**NEW QUESTION 110**

- (Exam Topic 2)

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

**Answer: C**

**NEW QUESTION 115**

- (Exam Topic 2)

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Project manager
- B. Executive
- C. Senior user
- D. Senior supplier

**Answer: B**

**NEW QUESTION 119**

- (Exam Topic 2)

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

**Answer: A**

**Explanation:**

Reference <https://www.prince2primer.com/project-board/>

**NEW QUESTION 121**

- (Exam Topic 2)

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

**Answer: B**

**NEW QUESTION 124**

- (Exam Topic 2)

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

**Answer:** A

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

**NEW QUESTION 129**

- (Exam Topic 2)

Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

- A. End stage report
- B. Checkpoint report
- C. Highlight report
- D. Exception report

**Answer:** D

**NEW QUESTION 130**

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

**Explanation:**

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

**NEW QUESTION 135**

- (Exam Topic 2)

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project

**Answer:** A

**NEW QUESTION 137**

- (Exam Topic 2)

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues
- B. Because it allows each member of the project management team to fully understand their role and responsibilities
- C. Because it separates the management of the project from the specialist work needed to deliver the products
- D. Because it provides the project manager with a planning procedure to plan the project more effectively

**Answer:** B

**Explanation:**

Reference <https://www.prince2.com/uk/prince2-methodology>

**NEW QUESTION 140**

- (Exam Topic 2)

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

**Answer:** B

**Explanation:**

Reference

<http://prince2.wikidot.com/senior-supplier>

**NEW QUESTION 144**

- (Exam Topic 2)

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

**Answer: B**

**Explanation:**

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

**NEW QUESTION 146**

- (Exam Topic 2)

Which describes a characteristic of a project?

- A. It maintains business as usual profitability
- B. It provides a quality service to customers
- C. It involves a team with different skills
- D. It enables established and proven best practices

**Answer: D**

**Explanation:**

Reference <https://www.projectsmart.co.uk/what-is-prince2.php>

**NEW QUESTION 150**

- (Exam Topic 2)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

**Answer: D**

**NEW QUESTION 154**

- (Exam Topic 2)

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

**Answer: C**

**NEW QUESTION 157**

- (Exam Topic 2)

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

**Answer: D**

**Explanation:**

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

**NEW QUESTION 160**

- (Exam Topic 2)

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality control
- B. To undertake independent audits of the project throughout the project
- C. To apply the recommended quality review technique
- D. To define the project's approach to quality assurance

**Answer:** A

**NEW QUESTION 164**

- (Exam Topic 2)

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer:** A

**Explanation:**

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

**NEW QUESTION 169**

- (Exam Topic 2)

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

**Answer:** C

**NEW QUESTION 170**

- (Exam Topic 2)

Which is a minimum requirement when applying the business case theme?

- A. To specify the solution to be used to deliver the business option selected
- B. To ensure the corporate business plan is updated with the project costs and benefits
- C. To define the management actions required to ensure the project's outcomes are achieved
- D. To integrate the benefits management approach with the project and stage plans

**Answer:** A

**NEW QUESTION 173**

- (Exam Topic 2)

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

**Answer:** D

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

**NEW QUESTION 174**

- (Exam Topic 2)

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

**Answer:** C

**Explanation:**

Reference <https://mplaza.pm/prince2-quality-register-template/>

**NEW QUESTION 175**

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three

D. Six

**Answer:** C

**Explanation:**

Reference: <https://p2.tech-academy.co.uk/organisation/>

#### **NEW QUESTION 178**

- (Exam Topic 2)

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

**Answer:** D

**Explanation:**

Reference

[http://prince2.wiki/Tailor\\_to\\_suit\\_the\\_project\\_environment](http://prince2.wiki/Tailor_to_suit_the_project_environment)

#### **NEW QUESTION 183**

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Quality management approach
- C. Change control approach
- D. Risk management approach

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Communication\\_Management\\_Strategy\\_Template#Content\\_of\\_the\\_Communication\\_Manag](http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Manag)

#### **NEW QUESTION 184**

- (Exam Topic 2)

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

**Answer:** D

#### **NEW QUESTION 186**

- (Exam Topic 2)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

**Answer:** A

#### **NEW QUESTION 189**

- (Exam Topic 2)

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

#### NEW QUESTION 194

- (Exam Topic 2)

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

**Answer: C**

#### Explanation:

Reference

<http://prince2.wiki/Quality>

#### NEW QUESTION 195

- (Exam Topic 2)

Why is a project brief produced?

- A. To act as a trigger for the 'starting up a project' process
- B. To record the how the project will communicate with its stakeholders
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the project board as a basis for reviewing the progress of a project

**Answer: C**

#### NEW QUESTION 199

- (Exam Topic 2)

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

**Answer: B**

#### Explanation:

Reference

[http://prince2.wiki/Quality#The\\_Quality\\_Knowledge\\_provided\\_by\\_PRINCE2](http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2)

#### NEW QUESTION 204

- (Exam Topic 2)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

**Answer: B**

#### NEW QUESTION 208

- (Exam Topic 2)

Which is a minimum requirement when applying the 'risk' theme?

- A. To identify and ring-fence an explicit risk budget within the project's budget
- B. To describe the probability impact grid in the risk management approach
- C. To appoint project assurance to maintain the risk register during initiation
- D. To assess if risks might have a material impact on business justification

**Answer: D**

#### NEW QUESTION 212

- (Exam Topic 2)

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

**Answer: B**

**Explanation:**

Reference  
[http://prince2.wiki/Project\\_Manager](http://prince2.wiki/Project_Manager)

**NEW QUESTION 214**

- (Exam Topic 2)

Which is a purpose of the quality theme?

- A. To check that the project is viable and achievable
- B. To ensure that the project outputs are agreed
- C. To ensure that formal issues are recorded
- D. To enable the project to be managed according to plan

**Answer: A**

**NEW QUESTION 216**

- (Exam Topic 2)

What is established during the 'initiating a project' process?

- A. The agreed protect acceptance criteria
- B. The need for a configuration library
- C. A plan for the work or project initiation
- D. An understanding of the project's funding

**Answer: A**

**NEW QUESTION 217**

- (Exam Topic 2)

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

**Answer: C**

**NEW QUESTION 222**

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

**Answer: C**

**Explanation:**

Reference  
[http://prince2.wiki/Quality#The\\_Quality\\_Register](http://prince2.wiki/Quality#The_Quality_Register)

**NEW QUESTION 226**

- (Exam Topic 2)

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager
- D. Project assurance

**Answer: B**

**NEW QUESTION 229**

- (Exam Topic 2)

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

**Answer: B**

**Explanation:**

Reference  
[http://prince2.wiki/Business\\_Case](http://prince2.wiki/Business_Case)

**NEW QUESTION 232**

- (Exam Topic 2)

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

**Answer: D**

**NEW QUESTION 234**

- (Exam Topic 2)

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

**Answer: B**

**Explanation:**

Reference  
[http://prince2.wiki/Controlling\\_a\\_Stage#Purpose](http://prince2.wiki/Controlling_a_Stage#Purpose)

**NEW QUESTION 237**

- (Exam Topic 2)

Which is a purpose of the quality theme?

- A. To establish how the project will ensure that all products created meet their requirements
- B. To establish baselines against which any changes to products can be assessed
- C. To identify all the products of the project to ensure the scope has been adequately defined
- D. To determine the communication needs of the organization's quality assurance function

**Answer: A**

**NEW QUESTION 242**

- (Exam Topic 2)

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

**Answer: B**

**NEW QUESTION 247**

- (Exam Topic 2)

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer: C**

**NEW QUESTION 251**

- (Exam Topic 2)

Identify the missing words in the following sentence.

When proposed changes [ ? ], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

**Answer: D**

#### NEW QUESTION 252

- (Exam Topic 2)

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the people involved in a project should know what is expected of them
- B. Because the project management team should be cross-functional
- C. Because the user and supplier interests should be involved on a need-to-know basis
- D. Because the project manager should represent all the stakeholders of the project

**Answer:** A

#### NEW QUESTION 255

- (Exam Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer:** A

#### NEW QUESTION 256

- (Exam Topic 2)

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Themes#Plans\\_Theme](http://prince2.wiki/Themes#Plans_Theme)

#### NEW QUESTION 260

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

**Answer:** A

#### Explanation:

Reference

[http://prince2.wiki/Directing\\_a\\_Project#Purpose](http://prince2.wiki/Directing_a_Project#Purpose)

#### NEW QUESTION 264

- (Exam Topic 2)

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- A. Manage by exception
- B. Learn from experience
- C. Tailor to suit the project environment
- D. Defined roles and responsibilities

**Answer:** D

#### Explanation:

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

#### NEW QUESTION 265

- (Exam Topic 2)

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

**Answer: C**

**NEW QUESTION 267**

- (Exam Topic 2)

What is the result of the change derived from using the project's product?

- A. Benefit
- B. Dis-benefit
- C. Outcome
- D. Output

**Answer: C**

**NEW QUESTION 271**

- (Exam Topic 2)

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

**Answer: B**

**Explanation:**

Reference

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

**NEW QUESTION 276**

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

**Answer: B**

**NEW QUESTION 279**

- (Exam Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

**Answer: C**

**NEW QUESTION 280**

- (Exam Topic 1)

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

**Answer: A**

**NEW QUESTION 282**

- (Exam Topic 1)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

**Answer: A**

**NEW QUESTION 286**

- (Exam Topic 1)

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

**Answer: B**

**NEW QUESTION 291**

- (Exam Topic 1)

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

**Answer: C**

**NEW QUESTION 292**

- (Exam Topic 1)

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer: C**

**NEW QUESTION 294**

- (Exam Topic 1)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer: C**

**NEW QUESTION 296**

- (Exam Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer: B**

**NEW QUESTION 300**

- (Exam Topic 1)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

**Answer: A**

**NEW QUESTION 303**

- (Exam Topic 1)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

**Answer: B**

**NEW QUESTION 305**

- (Exam Topic 1)

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

**Answer: C**

**NEW QUESTION 309**

- (Exam Topic 1)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

**Answer: C**

**NEW QUESTION 310**

- (Exam Topic 1)

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

**Answer: C**

**NEW QUESTION 315**

- (Exam Topic 1)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer: C**

**NEW QUESTION 319**

- (Exam Topic 1)

Identify the missing words in the following sentence. At the end of a stage, the [ ? ] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

**Answer: B**

**NEW QUESTION 323**

- (Exam Topic 1)

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

**Answer: B**

**NEW QUESTION 327**

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

**Answer: C**

**NEW QUESTION 332**

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

**Answer: C**

**NEW QUESTION 337**

- (Exam Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

**Answer: B**

**NEW QUESTION 338**

- (Exam Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

**Answer: B**

**NEW QUESTION 339**

- (Exam Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

**Answer: C**

**NEW QUESTION 342**

- (Exam Topic 1)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

**Answer: C**

**NEW QUESTION 346**

- (Exam Topic 1)

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

**Answer: B**

**NEW QUESTION 349**

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer: B**

**NEW QUESTION 351**

- (Exam Topic 1)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

**Answer: A**

**NEW QUESTION 352**

- (Exam Topic 1)

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

**Answer: C**

**NEW QUESTION 354**

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

**Answer: B**

**NEW QUESTION 359**

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer: B**

**NEW QUESTION 362**

- (Exam Topic 1)

Which of the following statements about the Project Initiation Documentation are true?

- \* 1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
- \* 2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: C**

**NEW QUESTION 367**

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